

**MID-YEAR BUDGET
AND
PERFORMANCE ASSESSMENT REPORT
2018/19**

**Blouberg
Municipality**



VISION

A participatory municipality that turns prevailing challenges into opportunities for growth and development through optimal

MISSION

To ensure delivery of quality services through community participation and creation of an enabling environment for economic growth

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To: The Mayor, Blouberg Local Municipality

MEC Limpopo Provincial Treasury

Minister of Finance Republic of South Africa

In accordance with Section 72 of the Municipal Finance Management Act, I submit the required statement assessing the performance of the first half of the 2018/19 financial year.

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan. The information contained in this report have been reviewed and it is evident that adjustments to the SDBIP will be necessary.

Furthermore, adjustments to the Capital and Operating Budgets will also be necessary.

In terms of section 72 of the MFMA the SDBIP, projections will have to be revised and the Budget amended to ensure that planned services will be rendered.



MACHABA JUNIAS

MUNICIPAL MANAGER

1. GLOSSARY OF WORDS/SYMBOLS

SDBIP	: Service Delivery and Budget Implementation Plan
KPA	: Key Performance Area
DKPA	: Departmental Key Performance Area
DKPI	: Departmental Key Performance Indicator
BASELINE	: Current Status
ANNUAL TARGET	: Scope of work in relation to the KPA
SYMBOL #	: Number
QUARTER	: Period of three months
SYMBOL %	: Percentage
SYMBOL h/h	: Households
RoD	: Record of Decision
R value	Amount spend or generated in particular KPI

2. Introduction

In line with performance regulations and performance legislations, municipalities are expected to continuously review their performance and provide necessary remedial actions wherever under achievement is detected. As per the institutional performance plan (SDBIP) against the set targets in the IDP/Budget, Blouberg Municipality has profiled its Performance for the first half of year ending 31 December 2018 and such report is here presented to all governing structures and interested stakeholders. The Section 72/Mid-year organisational performance report covers **Legislative** Background, financial analysis, Comments on Annual Report 2018/19, organisational performance challenges, recommendation for improvement, Summary of Mid-year/Second Quarter Performance, Detailed SDBIP Report 2018/19 and Municipal Manager Quality certification.

3. Legislative Background

Organisational performance management has become critical in both private and public sector alike. Equally Municipalities are expected to put in place systems and mechanisms for performance management both in terms of individual and overall organisational performance. The following pieces of legislations pertaining Local Government environment are critical to this noble goal.

- Section 39-41 of the Municipal Systems Act , Act no 32 of 2000'a municipality must develop performance management system, monitor and review performance management ,set appropriate key performance indicators, set measurable performance targets, take steps to improve performance and establish a process of regular reporting to Municipal governance structures and stakeholders

Section 72 of the Municipal Finance Management Act, Act no 56 of 2003 states that “the accounting officer of the municipality must no later than 25 January each year assess the performance of the Municipality during the 1st half of the year considering amongst others:

- Monthly statements referred to in terms of Sec 71
- Municipality' service delivery performance during the first half of the year, and the service delivery targets and performance indicators as contained in the SDBIP.
- Past year Annual report

In terms of Municipal performance regulation of 2001 must develop and implement mechanisms, systems and processes for the monitoring and measurement and review of performance in respect of the key performance indicators and performance targets set by it. These mechanisms, systems and processes for monitoring must for provide for amongst others:

- reporting to council at least twice a year
- enables the Municipality to detect under-performance and
- provide for corrective measures

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It is against this backdrop that the Section 72/mid-year budget and performance assessment report 2018/19 has been compiled for consideration.

4. Financial Analysis

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4.1.1. Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium term planning and policy choices on service delivery. This report has been prepared in terms of the following legislative framework:

- ❖ The Municipal Finance Management Act – No. 56 of 2003, Section 72, and the Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment. “33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.” The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

4.1.2. Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year. Take note that the Section 52, Quarterly Budget Monitoring Report will be incorporated in this report. The requirements of section 52(d) will be met in this mid – year Budget and Assessment Report.

4.1.3. Mayor Report(if tabled in Municipal Council

The report will be tabled to the Executive Committee and Council on the 25 January 2019 and 30 January 2019 respectively.

4.1.4. Resolutions

Not yet tabled before governance structures as alluded to above

4.1.5. Executive Summary

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components, which influenced the outcomes of Budget adjustment. Another challenge is lower revenue

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collection due to non-payment by Government, farmers, residents and business. To produce a sustainable, affordable budget necessitated reductions to certain budgetary provisions

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 31 January.

4.1.5.1 Summary of 2018/19 budget process

The following summarizes the overall position on the capital and operating budgets

DESCRIPTION	TOTAL REVENUE	CAPITAL EXPENDITURE	OPERATING EXPENDITURE
Annual Budget	314,481,190	60,106,650	300,561,587
Plan to Budget (SDBIP)	198,589,387	43,735,820	153,539,045
Actual	189,274,206	22,813,843	121,993,515
Variance to SDBIP	9,315,181	20,921,977	31,545,531
% Spent to SDBIP	95%	52%	79%
% of Annual Budget	60%	38%	41%

The above information is based on the original Annual Budget for 2018/19 on which no adjustments have been made so far. The above figures are explained in more detail throughout the report. **The difference between total revenue and total expenditure budget is made of none-cash items (depreciation, provision of bad debts and provision of landfill site)**

4.1.5.2 Cash Flow

a. Investment

The investment portfolio is prepared in line with the requirement of the municipal investment and PPP regulations – Gazette No.27431, 1 June 2005 issued by the National Treasury.

The below table investment number 20-70-75-0019 indicates the Accrued interest earned from Guarantee investment at the end of December 2018 amounting to **R 11,507** with ABSA BANK.

ACCOUNT	INVESTMENTS	INTEREST	ACCRUED	BALANCE AT
NUMBER	AMOUNT	RATE	INTEREST	30-Dec-18
20-7075-0019	3,079,000	7.18	11,507	3,090,507
TOTAL	3,079,000	0	11,507	3,090,507

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b. Cash and cash

The municipality has cash and cash equivalent amounting to **R 58,900,309** [(R 104 225 309) (plus Equitable Share - R 41 932 000 that are allocated but still to be transferred)] at end of December 2018 and **R 26,463,317** [(R 29 856 317) plus MIG - R 3 393 000 that are allocated but still to be transferred)] unspent grant, therefore municipality has enough cash back to fund unspent grant.

When calculating of going concern for 3 months, following monthly expenditure items were considered:

Expenditure Items	Amount (R)
Telephone Bill	R 103,635.00
Eskom bill	R 2 965 050.00
Security	R 862 512.00
Salaries	R 10 372 773.00
Total	R 14 406 992.00

Therefore for 3 months R 43 220 976 therefore R 104 225 309 – 29 856 317 – 43 220 976 = R 31 148 016

4.1.5.3. REVENUE

The table below shows the actual income

REVENUE	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2018-2019	SDPIP	REVENUE	BALANCE	%	%
OWN REVENUE	72,116,464	42,908,158	16,569,323	26,338,835	40	23
GRANT	242,364,726	152,905,161	152,957,853	-52,692	100	63
TOTAL	314,481,190	195,813,319	169,527,176	26,286,144	87	54

Although the actual percentage on both grant and own income is **87%** as per planned SDBIP for the past six months, as for own revenue the municipality did not achieved the target as the planned target hence the variance of 13% not collected as projected. The results for half yearly are a cause for concern compared to the budgeted and planned income and swift action would be necessary in that regard especially on own income. The municipality is experiencing challenges of collecting revenue on services charges e.g. property rates due to non-payment.

Own revenue: The municipality planned to collect **R 42 908 158** on own revenue for the past six months as per projections, but only collected **R 16 569 323 or 40 %**.

Grants: The municipality received all the money for grant as per DORA schedule projections. The total received amounts to **R 152 957 161 or 100 %** instead of the planned **R 152 905 161**.

Challenges

- Poor collection on assessment rates due to;
 - non-payment by both residents and departments (non-existence of assets in the asset register of the departments).
- Poor collection on pre-paid electricity due to;
 - Illegal connection
- Sale of stands not taken place due;
 - the process of Township registration.

Corrective Measures

- Further engagement with residents by the council to motivate them on the importance of paying service charges and commitment letter by the Rural Department before registering their property in order for the said department to settle its bill.
- Do regular meter audit in order to identify the illegal connections.
- To put aside during the budget adjustment amount that will be used to proceed with registration of Township and revalue properties through supplementary valuation roll for determination of market values.
- Negative adjustment on refuse removal projection due to the municipality collecting refuse in a non-billing areas.

The following table shows Bill versus Budget

The following table is a summary of the main variance in revenue billed versus planned revenue:

DESCRIPTION	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2018-2019	SDBIP	REVENUE	BALANCE	%	%
PROPERTY RATES	27,000,000	24,986,415.87	22,358,678.28	2,627,737.59	89	83
ELEC: CONNECTION	8,798,000	4,399,000.00	958,999.78	3,440,000.22	22	11
WASTE MANGEMENT: REFUSE REMOVAL	1,000,000	500,000.00	132,509.78	367,490.22	27	13
COMMISSION: TRANSACTION HANDLING FEE	150,000	75,000.00	733,029.66	(658,029.66)	977	489
TOTAL	36,948,000	29,960,416	25,183,218	5,777,198	81	65

The following table is a summary of the main variance in revenue actual versus planned revenue:

SERVICES CHARGES: ACTUAL	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2018-2019	SDPIP	REVENUE	BALANCE	%	%
PROPERTY RATES	27,000,000	23,476,416	3,147,481	20,328,935	13	12
ELEC: CONNECTION	8,798,000	4,225,647	1,481,143.06	2,744,504	35	17
ELEC SALES: DOMESTIC LOW: PREPAID	19,868,000	9,868,000	8,001,267	1,866,733	80	40
WASTE MANGEMENT: REFUSE REMOVAL	1,000,000	442,000.00	76,112	365,888	17	8
COMMISSION: TRANSACTION HANDLING FEE	150,000	75,000	135,698	-60,698	181	90
TOTAL	56,816,000	38,219,063	12,841,701	25,377,363	23	23

4.1.5.4. SERVICES CHARGES

a. Property Rates

The actual collection is very poor but municipality billed property rates amounting to **R 24 986 413**. The main challenge is non-payment of government departments. The municipality collected **R 3 147 481** on property rate as per six months projections budget of **R 22 358 678**. Budget adjustment is needed to align the projections with the billing.

b. Refuse

The municipality billed **R 132 509** and the actual collection is at **R 76 112** on refuse instead of **R 500 000** as per six months projected. The lower percentage is due to lack of implementation of the waste rollout plan. The refuse removal need to be adjusted negatively.

c. Electricity

In terms of conventional electricity, the municipality billed **R 958 999**, collected **R 1 481 143** instead of **R 4 399 000** as per six months planned, and for prepaid electricity, the municipality collected **R 8 001 267** instead of **R 9 868 000** as planned for six months.

d. Water and Sanitation

In terms of water, the municipality billed **R 733 029** and we only collected **R 135 698** before the calculation as per SLA between CDM and us.

e. Traffic Services

The municipality has received **R 1 110 214** on traffic service and in percentage is 60% instead of **R 1 835 924** as per planned SDBIP.

LICENSES AND PERMITS	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2018-2019	SDPIP	REVENUE	BALANCE	%	%
ROAD & TRSP: DRIVER LICENCE APPLICAT	1,821,086	910,543	760,876	149,667	84	42
ROAD & TRSP: LEARNER LICEN APPLICAT	1,040,000	420,000	171,110	248,890	41	16
ROAD & TRSP: MOTOR VEHICLE LICENSES	1,138,914	505,381	178,229	327,152	35	16
SUB TOTAL : LICENSES AND PERMITS	4,000,000	1,835,924	1,110,214	725,710	60	28

f. Fines

In terms of fines municipality collected **R 216 156** instead of **R 1 790 171** as planned for six months.

g. Other Income

The municipality has received **R 106 231** instead of **R 2 951 009** as planned for six months, the municipality did not dispose the land as planned since because of Township registration, therefore there is a need for negative adjustment.

h. Debtors Analysis

LIM351 Blouberg - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2019/20											Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	–	–	–	–	–	–	–	–	–	–	–	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	268	300	353	296	355	325	1,887	4,481	8,265	7,344	–	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	365	1,211	243	223	19,723	190	1,090	78,308	101,353	99,534	–	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	–	–	–	–	–	–	–	–	–	–	–	–	–
Receivables from Exchange Transactions - Waste Management	1600	45	49	42	41	40	36	200	449	903	767	–	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	1810	134	106	–	–	–	90	11	2,045	2,386	2,146	–	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820								–	–	–	–	–	–
Other	1900	16	16	16	16	16	23	19	180	303	254	–	–	–
Total By Income Source	2000	828	1,683	655	577	20,135	664	3,207	85,462	113,210	110,045	–	–	–
2018/19 - totals only										–	–			
Debtors Age Analysis By Customer Group														
Organs of State	2200	82	90	19	21	17,781	72	2,575	79,805	100,446	100,254	–	–	–
Commercial	2300	46	822	221	131	428	175	137	2,563	4,522	3,433	–	–	–
Households	2400	683	755	398	409	1,910	394	476	2,914	7,939	6,103	–	–	–
Other	2500	16	16	16	16	16	23	19	180	303	254	–	–	–
Total By Customer Group	2600	828	1,683	655	577	20,135	664	3,207	85,462	113,210	110,045	–	–	–

The above table indicates that at the end of the second quarter/December the outstanding debtors, is at **R 110, 045** million for over 90+days. **R 100, 2** million is because of Government debts.

The priority of the finance directorate is to ensure that all debt due to the municipality is recovered and that the policy of Council is effected to bring in stringent measures against defaulters. The revenue management committee has been established to deal with poor collection.

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4.1.5.5 EXPENDITURE

a. CAPITAL EXPENDITURE

A fundamental part of the review is the performance of major capital projects, which is MIG, and INEP projects. At the end of December 2018, the municipality spent **72%**, although the poor performance was experienced on electricity projects, because of delay on design by consultants, and resulting to late appointment of contractors. The department responsible outlined the reasons in their SDBIP reports.

Each head of department must revise projections (SDBIP) and provide corrective measures to ensure that projects are complete in time to avoid rollovers.

CAPITAL EXPENDITURE	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2018-2019	SDPIP	REVENUE	BALANCE	%	%
OTHER ASSETS	3,615,000	2,755,000	380,756	2,374,244	14	11
ELECTRICAL	12,175,000	6,512,226	1,474,301	5,037,925	23	12
COMMUNITY	9,320,200	6,135,901	3,886,006	2,249,895	63	42
ROADS	34,996,450	28,332,693	17,072,781	11,259,912	60	49
TOTAL	60,106,650	43,735,819	22,813,843	20,921,976	72	53

b. Allocation and grant expenditure

A fundamental part of the review is the performance of major capital projects. The departments responsible will outline the reasons in their none financial performance reports and provide the corrective measures to ensure that projects are complete in time to avoid roll over. The total **unspent for the month ended 31 December 2018 is at R 26 463 317**.

The total cash and cash equivalent is amounting to **R 58 900 309** and the total grant receive and not spent amounting to **R 26 463 317**. Therefore, the municipality has cash to back up the unspent grant.

Summary of grants: End December 2018								
	MSIG	CDM	EPWP	MIG	INEP	EEDG	FMG	Total
AMOUNT PER DORA	1055000	3,300,000	1,089,000	43,491,000	4,295,000	5,000,000	2,534,000	60,764,000
Opening balance	-	-	-	-	-		-	-
Current year receipts	-	1,650,000.00	763,000.00	40,098,000.00	4,295,000	4,000,000	2,534,000.00	53,340,000
Conditions met - transferred to revenue	-	(1,346,710.55)	(1,088,349.80)	(22,058,200.21)	(361,284)	(454,565)	(1,567,572.35)	(26,876,682)
Conditions still to be met – unspent	-	303,289.45	(325,349.80)	18,039,799.79	3,933,716.00	3,545,434.90	966,427.65	26,463,317.99
%	-	81.62	142.64	58.01	8.41	11.36	61.86	50.39

Conditional grant Rollover.

The municipality managed to spend **100%** on projects, therefore no rollover.

c. OPERATING EXPENDITURE

The municipality has spent R **121 993 515** of the operational budget instead of R **134 141 131** as per planned SDBIP.
In terms of percentage is **91%**.

DESCRIPTION	BUDGET 2018-2019	PLANNED SDPIP	ACTUAL EXP	AVAILABLE BALANCE	ACTUAL % SDBIP	ACTUAL %BUDGET
Employee cost	108,264,701	55,140,513	51,719,813	3,420,699	94	48
Remuneration of Councilors	16,756,624	8,329,196	7,886,860	442,336	95	47
Depreciation	39,314,841	-	-	-		-
Bulk purchases	30,000,000	16,216,382	11,456,522	4,759,860	71	38
Debt impairment	7,558,875	-	-	-		-
Contract Services	12,705,000	6,352,500	5,360,161	992,339	84	42
Other Materials	4,370,000	1,691,010	1,023,000	668,010	60	23
Other expenditure	81,591,545	46,411,530	44,547,158	1,864,372	96	55
Grand Total	300,561,586	134,141,131	121,993,515	12,147,616	91	48

d. Salaries, benefits and allowances

- ✓ The municipality spent R **51 719 813** on employee cost while the six months projection was R **55 140 513**.
- ✓ The variance is as a result of late appointment of Directors.
- ✓ In terms of remuneration of councillors municipality spent R **7 886 860** against the half-yearly projections of R **8 329 196**.
- ✓ The variance is as a result upper limit not being implemented during the past six months.

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e. Bulk Purchases

- ✓ The municipality spent **R 11 456 522** against the half-yearly projections of **R 16 216 382**.
- ✓ The variance is as a result of the outstanding invoices for December 2018 that are due to be paid on the second week of January 2019.

f. Other Operational cost

The half-yearly projection for other operational cost is **R 46 411 530** and the actual spending is at **R 44 547 158**.

g. Contract Services (Security Services)

The half-yearly projections for contract services is **R 6 352 500 million** and the actual spending is at **R 5 360 161 million**.

h. Depreciation and Bad debts

No movement on depreciation and bad debt.

Creditors

All creditors invoices that's were received have been processed within 30 days.

4.1.6. In year budget statement tables

LIM351 Blouberg - Table C1 Monthly Budget Statement Summary - M06 December

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Financial Performance</u>									
Property rates	25,290	27,000	–	301	22,359	23,476	(1,118)	-5%	27,000
Service charges	23,159	29,666	–	2,286	9,093	14,668	(5,575)	-38%	29,666
Investment revenue	2,475	1,700	–	78	471	460	11	2%	1,700
Transfers and subsidies	256,302	242,395	–	56,249	152,958	152,905	53	0%	242,395
Other own revenue	11,354	13,750	–	588	4,394	7,080	(2,686)	-38%	13,750
Total Revenue (excluding capital transfers and contributions)	318,580	314,511	–	59,501	189,274	198,589	(9,315)	-5%	314,511
Employee costs	100,241	108,265	–	8,589	51,720	55,141	(3,421)	-6%	108,265
Remuneration of Councillors	19,645	16,757	–	1,312	7,887	8,329	(442)	-5%	16,757
Depreciation & asset impairment	35,270	39,315	–	–	–	20,398	(20,398)	-100%	39,315
Finance charges	1,413	–	–	–	–	–	–		–
Materials and bulk purchases	32,814	34,370	–	352	11,937	17,907	(5,971)	-33%	34,370
Transfers and subsidies	–	–	–	–	–	–	–		–
Other expenditure	107,233	101,855	–	8,759	50,450	51,764	(1,314)	-3%	101,855
Total Expenditure	296,617	300,562	–	19,012	121,994	153,539	(31,546)	-21%	300,562
Surplus/(Deficit)	21,963	13,950	–	40,489	67,281	45,050	22,230	49%	13,950
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	–	–	–	–	–		–

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Contributions & Contributed assets	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	21,963	13,950	–	40,489	67,281	45,050	22,230	49%	13,950
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	21,963	13,950	–	40,489	67,281	45,050	22,230	49%	13,950
<u>Capital expenditure & funds sources</u>									
Capital expenditure	–	60,107	–	11,421	22,814	43,736	(20,922)	-48%	60,107
Capital transfers recognized	50,344	50,611	–	9,895	20,288	41,631	(21,343)	-51%	50,611
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	9,822	9,495	–	1,526	2,526	2,105	421	20%	9,495
Total sources of capital funds	60,166	60,107	–	11,421	22,814	43,736	(20,922)	-48%	60,107
<u>Financial position</u>									
Total current assets	123,583	94,182	–		8,747				94,182
Total non current assets	898,017	1,005,205	–		15,019				1,005,205
Total current liabilities	69,802	26,400	–		205				26,400
Total non current liabilities	6,248	2,830	–		–				2,830
Community wealth/Equity	945,549	1,070,157	–		23,561				1,070,157
<u>Cash flows</u>									
Net cash from (used) operating	32,111	58,973	–	(15,916)	(107,045)	92,072	199,117	216%	58,973
Net cash from (used) investing	(60,323)	(60,107)	–	(11,421)	(22,814)	(43,736)	(20,922)	48%	–
Net cash from (used) financing	2,984	–	–	–	–	–	–	–	–
Cash/cash equivalents at the month/year end	15,885	50,564	–	–	(70,959)	100,033	170,992	171%	117,874

Mid-year Budget and Performance Assessment -2018/2019

Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	828	1,683	655	577	20,135	664	3,207	85,462	113,210
Creditors Age Analysis									
Total Creditors	2,592	–	–	–	–	–	–	–	2,592

LIM351 Blouberg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		227,080	216,608	–	56,531	155,821	139,957	15,865	11%	216,467
Executive and council		25,856	13,881	–	–	6,244	13,873	(7,628)	-55%	13,881
Finance and administration		201,224	202,727	–	56,531	149,577	126,084	23,493	19%	202,586
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		10,883	11,854	–	391	2,081	4,541	(2,460)	-54%	11,854
Community and social services		5,830	4,504	–	–	763	1,589	(826)	-52%	4,504
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		5,053	7,350	–	391	1,318	2,952	(1,634)	-55%	7,350
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		47,046	46,926	–	19	18,963	42,833	(23,870)	-56%	46,926
Planning and development		491	3,435	–	19	139	2,220	(2,081)	-94%	3,435
Road transport		46,555	43,491	–	–	18,824	40,613	(21,789)	-54%	43,491
Environmental protection		–	–	–	–	–	–	–		–
Trading services		33,571	39,124	–	2,560	12,409	11,989	420	4%	39,124

Mid-year Budget and Performance Assessment -2018/2019

Energy sources		33,113	38,064	-	2,513	12,139	11,529	610	5%	38,064
Water management		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		458	1,060	-	47	270	460	(190)	-41%	1,060
Other	4	-	-	-	-	-	-	-		-
Total Revenue - Functional	2	318,580	314,511	-	59,501	189,274	199,320	(10,046)	-5%	314,370
Expenditure - Functional	-									
Governance and administration		201,979	201,231	-	11,353	76,644	99,424	(22,781)	-23%	201,231
Executive and council		80,863	68,304	-	4,584	36,096	39,580	(3,484)	-9%	68,304
Finance and administration		121,116	132,927	-	6,768	40,548	59,844	(19,296)	-32%	132,927
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		34,598	33,811	-	2,788	17,756	19,655	(1,900)	-10%	33,811
Community and social services		21,550	19,174	-	1,682	10,534	11,337	(803)	-7%	19,174
Sport and recreation		-	-	-	-	-	-	-		-
Public safety		13,049	14,637	-	1,106	7,221	8,319	(1,097)	-13%	14,637
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		19,015	19,604	-	1,749	8,987	11,812	(2,825)	-24%	19,604
Planning and development		9,661	11,228	-	773	4,173	5,644	(1,471)	-26%	11,228
Road transport		9,354	8,377	-	976	4,814	6,168	(1,354)	-22%	8,377
Environmental protection		-	-	-	-	-	-	-		-
Trading services		41,025	45,915	-	3,122	18,607	22,647	(4,040)	-18%	45,915
Energy sources		41,031	43,955	-	3,122	18,528	21,763	(3,234)	-15%	43,955
Water management		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		(6)	1,960	-	-	79	884	(806)	-91%	1,960
Other		-	-	-	-	-	-	-		-
Total Expenditure - Functional	3	296,617	300,562	-	19,012	121,994	153,539	(31,546)	-21%	300,562

Mid-year Budget and Performance Assessment -2018/2019

Surplus/ (Deficit) for the year	21,963	13,950	–	40,489	67,281	45,781	21,500	47%	13,809
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LIM351 Blouberg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue – Functional										
Municipal governance and administration		227,080	216,608	–	56,531	155,821	139,957	15,865	11%	216,467
Executive and council		25,856	13,881	–	–	6,244	13,873	(7,628)	(0)	13,881
Mayor and Council		–	–	–	–	–	–	–	–	–
Municipal Manager, Town Secretary and Chief Executive		25,856	13,881	–	–	6,244	13,873	(7,628)	(0)	13,881
Finance and administration		201,224	202,727	–	56,531	149,577	126,084	23,493	0	202,586
Administrative and Corporate Support		167	141	–	–	19	25	(6)	(0)	–
Asset Management		–	–	–	–	–	–	–	–	–
Budget and Treasury Office		201,057	202,586	–	56,531	149,558	126,060	23,499	0	202,586
Finance		–	–	–	–	–	–	–	–	–
Fleet Management		–	–	–	–	–	–	–	–	–
Human Resources		–	–	–	–	–	–	–	–	–
Information Technology		–	–	–	–	–	–	–	–	–
Legal Services		–	–	–	–	–	–	–	–	–
Marketing, Customer Relations, Publicity and Media Co-ordination		–	–	–	–	–	–	–	–	–
Property Services		–	–	–	–	–	–	–	–	–
Risk Management		–	–	–	–	–	–	–	–	–
Security Services		–	–	–	–	–	–	–	–	–
Supply Chain Management		–	–	–	–	–	–	–	–	–
Valuation Service		–	–	–	–	–	–	–	–	–
Internal audit		–	–	–	–	–	–	–	–	–

Mid-year Budget and Performance Assessment -2018/2019

Governance Function							-		
Community and public safety	10,883	11,854	-	391	2,081	4,541	(2,460)	(0)	11,854
Community and social services	5,830	4,504	-	-	763	1,589	(826)	(0)	4,504
Aged Care							-		
Agricultural							-		
Animal Care and Diseases							-		
Cemeteries, Funeral Parlours and Crematoriums							-		
Child Care Facilities							-		
Community Halls and Facilities							-		
Consumer Protection	5,830	4,504		-	763	1,589	(826)	(0)	4,504
Cultural Matters							-		
Disaster Management							-		
Education							-		
Indigenous and Customary Law							-		
Industrial Promotion							-		
Language Policy							-		
Libraries and Archives							-		
Literacy Programmes							-		
Media Services							-		
Museums and Art Galleries							-		
Population Development							-		
Provincial Cultural Matters							-		
Theatres							-		
Zoo's							-		
Sport and recreation	-	-	-	-	-	-	-		-
Beaches and Jetties							-		
Casinos, Racing, Gambling, Wagering							-		
Community Parks (including Nurseries)							-		
Recreational Facilities							-		
Sports Grounds and Stadiums							-		
Public safety	5,053	7,350	-	391	1,318	2,952	(1,634)	(0)	7,350

Mid-year Budget and Performance Assessment -2018/2019

Civil Defence							-		
Cleansing							-		
Control of Public Nuisances							-		
Fencing and Fences							-		
Fire Fighting and Protection							-		
Licensing and Control of Animals							-		
	5,053	7,350		391	1,318	2,952	(1,634)	(0)	7,350
Housing	-	-	-	-	-	-	-		-
Housing							-		
Informal Settlements							-		
Health	-	-	-	-	-	-	-		-
Ambulance							-		
Health Services							-		
Laboratory Services							-		
Food Control							-		
Health Surveillance and Prevention of Communicable Diseases including immunizations							-		
Vector Control							-		
Chemical Safety							-		
Economic and environmental services	47,046	46,926	-	19	18,963	42,833	(23,870)	(0)	46,926
Planning and development	491	3,435	-	19	139	2,220	(2,081)	(0)	3,435
Billboards							-		
Corporate Wide Strategic Planning (IDPs, LEDs)							-		
Central City Improvement District							-		
Development Facilitation							-		
Economic Development/Planning							-		
Regional Planning and Development	491	3,435		19	139	2,220	(2,081)	(0)	3,435
Town Planning, Building Regulations and Enforcement, and City Engineer							-		
Project Management Unit							-		
Provincial Planning							-		
Support to Local Municipalities							-		

Mid-year Budget and Performance Assessment -2018/2019

Road transport	46,555	43,491	–	–	18,824	40,613	(21,789)	(0)	43,491
Police Forces, Traffic and Street Parking Control							–		
Pounds							–		
Public Transport							–		
Road and Traffic Regulation							–		
Roads	46,555	43,491	–	–	18,824	40,613	(21,789)	(0)	43,491
Taxi Ranks							–		
Environmental protection	–	–	–	–	–	–	–		–
Biodiversity and Landscape							–		
Coastal Protection							–		
Indigenous Forests							–		
Nature Conservation							–		
Pollution Control							–		
Soil Conservation							–		
Trading services	33,571	39,124	–	2,560	12,409	11,989	420	0	39,124
Energy sources	33,113	38,064	–	2,513	12,139	11,529	610	0	38,064
Electricity	33,113	38,064		2,513	12,139	11,529	610	0	38,064
Street Lighting and Signal Systems							–		
Nonelectric Energy							–		
Water management	–	–	–	–	–	–	–		–
Water Treatment							–		
Water Distribution							–		
Water Storage							–		
Waste water management	–	–	–	–	–	–	–		–
Public Toilets							–		
Sewerage							–		
Storm Water Management							–		
Waste Water Treatment							–		
Waste management	458	1,060	–	47	270	460	(190)	(0)	1,060
Recycling							–		
Solid Waste Disposal (Landfill Sites)							–		

Mid-year Budget and Performance Assessment -2018/2019

<i>Solid Waste Removal</i>		458	1,060		47	270	460	(190)	(0)	1,060
<i>Street Cleaning</i>								-		
Other		-	-	-	-	-	-	-		-
<i>Abattoirs</i>								-		
<i>Air Transport</i>								-		
<i>Forestry</i>								-		
<i>Licensing and Regulation</i>								-		
<i>Markets</i>								-		
<i>Tourism</i>								-		
Total Revenue – Functional	2	318,580	314,511	-	59,501	189,274	199,320	(10,046)	(0)	314,370
Expenditure – Functional	-									
Municipal governance and administration	-	201,979	201,231	-	11,353	76,644	99,424	(22,781)	(0)	201,231
<i>Executive and council</i>	-	80,863	68,304	-	4,584	36,096	39,580	(3,484)	(0)	68,304
<i>Mayor and Council</i>	-	25,390	25,677		2,067	13,566	15,916	(2,351)	(0)	25,677
<i>Municipal Manager, Town Secretary and Chief Executive</i>	-	55,473	42,628		2,517	22,530	23,664	(1,134)	(0)	42,628
<i>Finance and administration</i>	-	121,116	132,927	-	6,768	40,548	59,844	(19,296)	(0)	132,927
<i>Administrative and Corporate Support</i>		48,850	50,343		4,019	26,489	35,264	(8,775)	(0)	50,343
<i>Asset Management</i>			-					-		
<i>Budget and Treasury Office</i>		72,266	82,583		2,749	14,059	24,580	(10,522)	(0)	82,583
<i>Finance</i>								-		
<i>Fleet Management</i>								-		
<i>Human Resources</i>								-		
<i>Information Technology</i>								-		
<i>Legal Services</i>								-		
<i>Marketing, Customer Relations, Publicity and Media Co-ordination</i>								-		
<i>Property Services</i>								-		
<i>Risk Management</i>								-		
<i>Security Services</i>								-		

Mid-year Budget and Performance Assessment -2018/2019

Supply Chain Management							-			
Valuation Service							-			
Internal audit	-	-	-	-	-	-	-		-	
Governance Function	-						-			
Community and public safety	-	34,598	33,811	-	2,788	17,756	19,655	(1,900)	(0)	33,811
Community and social services	-	21,550	19,174	-	1,682	10,534	11,337	(803)	(0)	19,174
Aged Care	-							-		
Agricultural	-							-		
Animal Care and Diseases	-							-		
Cemeteries, Funeral Parlours and Crematoriums	-							-		
Child Care Facilities	-							-		
Community Halls and Facilities	-							-		
Consumer Protection	-	21,550	19,174		1,682	10,534	11,337	(803)	(0)	19,174
Cultural Matters	-							-		
Disaster Management	-							-		
Education	-							-		
Indigenous and Customary Law	-							-		
Industrial Promotion	-							-		
Language Policy	-							-		
Libraries and Archives	-							-		
Literacy Programmes	-							-		
Media Services	-							-		
Museums and Art Galleries	-							-		
Population Development	-							-		
Provincial Cultural Matters	-							-		
Theatres	-							-		
Zoo's	-							-		
Sport and recreation	-	-	-	-	-	-	-	-		-
Beaches and Jetties	-							-		
Casinos, Racing, Gambling, Wagering	-							-		
Community Parks (including Nurseries)	-							-		

Mid-year Budget and Performance Assessment -2018/2019

Recreational Facilities	-							-		
Sports Grounds and Stadiums	-							-		
Public safety	-	13,049	14,637	-	1,106	7,221	8,319	(1,097)	(0)	14,637
Civil Defence	-							-		
Cleansing	-							-		
Control of Public Nuisances	-							-		
Fencing and Fences	-							-		
Fire Fighting and Protection	-							-		
Licensing and Control of Animals	-	13,049	14,637		1,106	7,221	8,319	(1,097)	(0)	14,637
Housing	-	-	-	-	-	-	-	-		-
Housing	-							-		
Informal Settlements	-							-		
Health	-	-	-	-	-	-	-	-		-
Ambulance	-							-		
Health Services	-							-		
Laboratory Services	-							-		
Food Control	-							-		
Health Surveillance and Prevention of Communicable Diseases including immunizations	-							-		
Vector Control	-							-		
Chemical Safety	-							-		
Economic and environmental services	-	19,015	19,604	-	1,749	8,987	11,812	(2,825)	(0)	19,604
Planning and development	-	9,661	11,228	-	773	4,173	5,644	(1,471)	(0)	11,228
Billboards	-							-		
Corporate Wide Strategic Planning (IDPs, LEDs)	-							-		
Central City Improvement District	-							-		
Development Facilitation	-							-		
Economic Development/Planning	-							-		
Regional Planning and Development	-	9,661	11,228		773	4,173	5,644	(1,471)	(0)	11,228
Town Planning, Building Regulations and Enforcement, and City Engineer	-							-		

Mid-year Budget and Performance Assessment -2018/2019

Project Management Unit	-							-		
Provincial Planning	-							-		
Support to Local Municipalities	-							-		
Road transport	-	9,354	8,377	-	976	4,814	6,168	(1,354)	(0)	8,377
Police Forces, Traffic and Street Parking Control	-									
Pounds	-							-		
Public Transport	-							-		
Road and Traffic Regulation	-							-		
Roads	-	9,354	8,377		976	4,814	6,168	(1,354)	(0)	8,377
Taxi Ranks	-							-		
Environmental protection	-	-	-	-	-	-	-	-		-
Biodiversity and Landscape	-							-		
Coastal Protection	-							-		
Indigenous Forests	-							-		
Nature Conservation	-							-		
Pollution Control	-							-		
Soil Conservation	-							-		
Trading services	-	41,025	45,915	-	3,122	18,607	22,647	(4,040)	(0)	45,915
Energy sources	-	41,031	43,955	-	3,122	18,528	21,763	(3,234)	(0)	43,955
Electricity	-	41,031	43,955		3,122	18,528	21,763	(3,234)	(0)	43,955
Street Lighting and Signal Systems	-									
Nonelectric Energy	-							-		
Water management	-	-	-	-	-	-	-	-		-
Water Treatment	-							-		
Water Distribution	-							-		
Water Storage	-							-		
Waste water management	-	-	-	-	-	-	-	-		-
Public Toilets	-							-		
Sewerage	-							-		
Storm Water Management	-							-		

Mid-year Budget and Performance Assessment -2018/2019

Waste Water Treatment	-							-		
Waste management	-	(6)	1,960	-	-	79	884	(806)	(0)	1,960
Recycling	-							-		
Solid Waste Disposal (Landfill Sites)	-							-		
Solid Waste Removal	-							-		
Street Cleaning	-	(6)	1,960	-	79	884	(806)	(0)	1,960	
Other		-	-	-	-	-	-	-		-
Abattoirs								-		
Air Transport								-		
Forestry								-		
Licensing and Regulation								-		
Markets								-		
Tourism								-		
Total Expenditure – Functional	3	296,617	300,562	-	19,012	121,994	153,539	(31,546)	(0)	300,562
Surplus/ (Deficit) for the year		21,963	13,950	-	40,489	67,281	45,781	21,500	0	13,809

LIM351 Blouberg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Table 6: Monthly Budget Statement - Financial Performance (Revenue and Expenditure by Municipal Vote) - 1st December										
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive and council		25,856	13,881	–	–	6,244	13,873	(7,628)	-55.0%	13,881
Vote 2 - Finance and Administration		201,224	202,727	–	56,531	149,577	126,084	23,493	18.6%	202,727
Vote 3 - Community Services		5,830	4,504	–	–	763	1,589	(826)	-52.0%	4,504
Vote 4 - Public and Safety		5,053	7,350	–	391	1,318	2,952	(1,634)	-55.4%	7,350
Vote 5 - Waste Management		458	1,060	–	47	270	460	(190)	-41.3%	1,060
Vote 6 - Technical administration and Trading services		33,113	38,064	–	2,513	12,139	11,529	610	5.3%	38,064
Vote 7 - Roads and Transport		46,555	43,491	–	–	18,824	40,613	(21,789)	-53.7%	43,491

Mid-year Budget and Performance Assessment -2018/2019

Vote 8 - Planning and development		491	3,435	-	19	139	2,220	(2,081)	-93.7%	3,435
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	318,580	314,511	-	59,501	189,274	199,320	(10,046)	-5.0%	314,511
<u>Expenditure by Vote</u>	1									
Vote 1 - Executive and council		80,863	68,304	-	4,584	36,096	39,580	(3,484)	-8.8%	68,304
Vote 2 - Finance and Administration		121,116	132,927	-	6,768	40,548	59,844	(19,296)	-32.2%	132,927
Vote 3 - Community Services		21,550	19,174	-	1,682	10,534	11,337	(803)	-7.1%	19,174
Vote 4 - Public and Safety		13,049	14,637	-	1,106	7,221	8,319	(1,097)	-13.2%	14,637
Vote 5 - Waste Management		(6)	1,960	-	-	79	884	(806)	-91.1%	1,960
Vote 6 - Technical administration and Trading services		41,031	43,955	-	3,122	18,528	21,763	(3,234)	-14.9%	43,955
Vote 7 - Roads and Transport		9,354	8,377	-	976	4,814	6,168	(1,354)	-22.0%	8,377
Vote 8 - Planning and development		9,661	11,228	-	773	4,173	5,644	(1,471)	-26.1%	11,228
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	296,617	300,562	-	19,012	121,994	153,539	(31,546)	-20.5%	300,562
Surplus/ (Deficit) for the year	2	21,963	13,950	-	40,489	67,281	45,781	21,500	47.0%	13,950

Mid-year Budget and Performance Assessment -2018/2019

LIM351 Blouberg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Table 4: Monthly Budget Statement - Financial Performance (revenue and expenditure) - 1000 December										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									%	
Revenue By Source										
Property rates		25,290	27,000		301	22,359	23,476	(1,118)	-5%	27,000
Service charges - electricity revenue		22,910	28,666		2,264	8,960	14,226	(5,265)	-37%	28,666
Service charges - water revenue		-	-		-	-	-	-		
Service charges - sanitation revenue		-	-				-	-		
Service charges - refuse revenue		249	1,000		22	133	442	(309)	-70%	1,000
Service charges – other		-	-		-	-	-	-		
Rental of facilities and equipment		851	315		71	383	158	225	143%	315
Interest earned - external investments		2,475	1,700		78	471	460	11	2%	1,700
Interest earned - outstanding debtors		1,860	631		54	265	271	(5)	-2%	631
Dividends received		-	-		-	-	-	-		-
Fines, penalties and forfeits		3,283	3,440		44	216	1,790	(1,574)	-88%	3,440
Licences and permits		3,999	4,000		354	1,110	1,836	(726)	-40%	4,000
Agency services		956	150		10	2,313	75	2,238	2985%	150
Transfers and subsidies		256,302	242,395		56,249	152,958	152,905	53	0%	242,395
Other revenue		404	5,214		53	106	2,951	(2,845)	-96%	5,214
Gains on disposal of PPE		-	-	-	-	-	-	-		
Total Revenue (excluding capital transfers and contributions)		318,580	314,511	-	59,501	189,274	198,589	(9,315)	-5%	314,511
Expenditure By Type	-									
Employee related costs		100,241	108,265		8,589	51,720	55,141	(3,421)	-6%	108,265
Remuneration of councilors		19,645	16,757		1,312	7,887	8,329	(442)	-5%	16,757
Debt impairment		2,309	7,559		-	-	-	-		7,559
Depreciation & asset impairment		35,270	39,315		-	-	20,398	(20,398)	-100%	39,315
Finance charges		1,413	-			-	-	-		-
Bulk purchases		30,319	30,000		20	11,457	16,216	(4,760)	-29%	30,000

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Other materials		2,495	4,370		332	480	1,691	(1,211)	-72%	4,370
Contracted services		11,753	12,705		1,256	5,360	6,353	(992)	-16%	12,705
Transfers and subsidies		–	–		–	–	–	–		–
Other expenditure		92,417	81,592		7,503	45,090	45,412	(322)	-1%	81,592
Loss on disposal of PPE		755	–					–		–
Total Expenditure		296,617	300,562	–	19,012	121,994	153,539	(31,546)	-21%	300,562
Surplus/(Deficit)		21,963	13,950	–	40,489	67,281	45,050	22,230	0	13,950
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)								–		
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)								–		
Transfers and subsidies - capital (in-kind - all)								–		
Surplus/(Deficit) after capital transfers & contributions		21,963	13,950	–	40,489	67,281	45,050			13,950
Taxation								–		
Surplus/(Deficit) after taxation		21,963	13,950	–	40,489	67,281	45,050			13,950
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		21,963	13,950	–	40,489	67,281	45,050			13,950
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		21,963	13,950	–	40,489	67,281	45,050			13,950

Mid-year Budget and Performance Assessment -2018/2019

LIM351 Blouberg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
	2									
	2									
Vote 1 - Executive and council		-	-	-	-	-	-	-		-
Vote 2 - Finance and Administration		-	3,115	-	-	381	2,255	(1,874)	-83%	3,115
Vote 3 - Community Services		-	9,320	-	2,065	3,886	6,136	(2,250)	-37%	9,320
Vote 4 - Public and Safety		-	250	-	-	-	250	(250)	-100%	250
Vote 5 - Waste Management		-	250	-	-	-	250	(250)	-100%	250
Vote 6 - Technical administration and Trading services		-	12,175	-	763	1,474	6,512	(5,038)	-77%	12,175
Vote 7 - Roads and Transport		-	34,996	-	8,593	17,073	28,333	(11,260)	-40%	34,996
Vote 8 - Planning and development		-	-	-	-	-	-	-		-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-		-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-		-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-		-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-		-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-		-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	-	60,107	-	11,421	22,814	43,736	(20,922)	-48%	60,107
Total Capital Expenditure		-	60,107	-	11,421	22,814	43,736	(20,922)	-48%	60,107
<u>Capital Expenditure - Functional Classification</u>										
Governance and administration		6,822	3,115	-	-	381	2,255	(1,874)	-83%	3,115
Executive and council			-		-	-		-		

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Finance and administration		6,822	3,115	–	–	381	2,255	(1,874)	-83%	3,115
Internal audit			–	–	–	–	–	–	–	–
Community and public safety		20,047	9,570	–	2,065	3,886	6,386	(2,500)	-39%	9,570
Community and social services		7,746	2,500		(43)	1,778	2,000	(222)	-11%	2,500
Sport and recreation		12,301	6,820		2,108	2,108	4,136	(2,028)	-49%	6,820
Public safety		–	250		–	–	250	(250)	-100%	250
Housing			–		–	–	–	–	–	–
Health			–	–	–	–	–	–	–	–
Economic and environmental services		24,849	34,996	–	8,593	17,073	28,333	(11,260)	-40%	34,996
Planning and development			–		–	–	–	–	–	–
Road transport		24,849	34,996		8,593	17,073	28,333	(11,260)	-40%	34,996
Environmental protection			–		–	–	–	–	–	–
Trading services		8,448	12,425	–	763	1,474	6,762	(5,288)	-78%	12,425
Energy sources		8,448	12,175		763	1,474	6,512	(5,038)	-77%	12,175
Water management			–		–	–	–	–	–	–
Waste water management			–		–	–	–	–	–	–
Waste management		–	250		–	–	250	(250)	-100%	250
Other			–		–	–	–	–	–	–
Total Capital Expenditure - Functional Classification	3	60,166	60,107	–	11,421	22,814	43,736	(20,922)	-48%	60,107
Funded by:										
National Government		50,344	45,611		9,895	19,837	36,631	(16,794)	-46%	45,611
Provincial Government			–		–	–	–	–	–	–
District Municipality			–		–	–	–	–	–	–
Other transfers and grants			5,000		–	451	5,000	(4,549)	-91%	5,000
Transfers recognised - capital		50,344	50,611	–	9,895	20,288	41,631	(21,343)	-51%	50,611
Public contributions & donations	5		–		–	–	–	–	–	–
Borrowing	6		–		–	–	–	–	–	–
Internally generated funds		9,822	9,495		1,526	2,526	2,105	421	20%	9,495

Mid-year Budget and Performance Assessment -2018/2019

Total Capital Funding		60,166	60,107	–	11,421	22,814	43,736	(20,922)	-48%	60,107
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LIM351 Blouberg - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		15,885	51,697		7,738	51,697
Call investment deposits		–	10,000		–	10,000
Consumer debtors		8,628	9,231		–	9,231
Other debtors		89,475	4,692		–	4,692
Current portion of long-term receivables		2,670	16,847		–	16,847
Inventory		6,925	1,715		1,009	1,715
Total current assets		123,583	94,182	–	8,747	94,182
Non current assets						
Long-term receivables			–	–	–	–
Investments		3,767	3,097		3,098	3,097
Investment property		–	–		–	–
Investments in Associate		205	–		–	–
Property, plant and equipment		893,812	1,002,108		11,921	1,002,108
Agricultural			–		–	–
Biological			–		–	–
Intangible		232	–		–	–
Other non-current assets			–		–	–
Total non current assets		898,017	1,005,205	–	15,019	1,005,205
TOTAL ASSETS		1,021,600	1,099,387	–	23,766	1,099,387

Mid-year Budget and Performance Assessment -2018/2019

LIABILITIES						
Current liabilities	-					
Bank overdraft			-		-	-
Borrowing			-		-	-
Consumer deposits		-	-		-	-
Trade and other payables		46,105	26,400		205	26,400
Provisions		23,697	-			
Total current liabilities		69,802	26,400	-	205	26,400
Non current liabilities						
Borrowing			-		-	-
Provisions		6,248	2,830		-	2,830
Total non current liabilities		6,248	2,830	-	-	2,830
TOTAL LIABILITIES		76,050	29,230	-	205	29,230
NET ASSETS	2	945,549	1,070,157	-	23,561	1,070,157
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		945,549	1,070,157		23,561	1,070,157
Reserves			-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	945,549	1,070,157	-	23,561	1,070,157

LIM351 Blouberg - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		23,202	25,500		1,432	3,147	23,476	(20,329)	-87%	25,500
Service charges		10,454	27,466		1,122	9,559	14,668	(5,109)	-35%	27,466
Other revenue		404	13,120		542	1,506	6,810	(5,303)	-78%	13,120
Government - operating		198,060	189,579		–	–	118,965	(118,965)	-100%	189,579
Government - capital		57,055	52,786		–	–	47,564	(47,564)	-100%	52,786
Interest		2,475	2,231		–	736	731	5	1%	2,231
Dividends		–	–		–	–	–	–		–
Payments										
Suppliers and employees		(259,540)	(251,708)		(19,012)	(121,994)	(120,141)	1,852	-2%	(251,708)
Finance charges			–		–	–	–	–		–
Transfers and Grants			–		–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		32,111	58,973	–	(15,916)	(107,045)	92,072	199,117	216%	58,973
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–		–	–	–	–		–
Decrease (Increase) in non-current debtors		–	–		–	–	–	–		–
Decrease (increase) other non-current receivables		–	–		–	–	–	–		–
Decrease (increase) in non-current investments		–	–		–	–	–	–		–
Payments										
Capital assets		(60,323)	(60,107)		(11,421)	(22,814)	(43,736)	(20,922)	48%	
NET CASH FROM/(USED) INVESTING ACTIVITIES		(60,323)	(60,107)	–	(11,421)	(22,814)	(43,736)	(20,922)	48%	–
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										

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Short term loans		-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-
Payments									
Repayment of borrowing		2,984	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		2,984	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		(25,228)	(1,133)	-	(27,337)	(129,859)	48,336		58,973
Cash/cash equivalents at beginning:		41,113	51,697			58,900	51,697		58,900
Cash/cash equivalents at month/year end:		15,885	50,564	-		(70,959)	100,033		117,874

MABOTE M.J

CHIEF FINANCIAL OFFICER

DATE: 2019/01/21

COMMENTS: CHIEF FINANCIAL OFFICER

Information contained in this report is a fair reflection of the financial status of the municipality and performance thereof. As per the assessment of the half yearly report budget adjustment is necessary to revise projections. The adjustment budget is needed.

4.2. Part 2: Supporting Documentation

4.2.1. Debtors Analysis

LIM351 Blouberg - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2019/20										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	–	–	–	–	–	–	–	–	–	–	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	268	300	353	296	355	325	1,887	4,481	8,265	7,344	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	365	1,211	243	223	19,723	190	1,090	78,308	101,353	99,534	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	–	–	–	–	–	–	–	–	–	–	–	–
Receivables from Exchange Transactions - Waste Management	1600	45	49	42	41	40	36	200	449	903	767	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	1810	134	106	–	–	–	90	11	2,045	2,386	2,146	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820								–	–	–	–	–
Other	1900	16	16	16	16	16	23	19	180	303	254	–	–
Total By Income Source	2000	828	1,683	655	577	20,135	664	3,207	85,462	113,210	110,045	–	–
2018/19 - totals only										–	–		
Debtors Age Analysis By Customer Group													
Organs of State	2200	82	90	19	21	17,781	72	2,575	79,805	100,446	100,254	–	–
Commercial	2300	46	822	221	131	428	175	137	2,563	4,522	3,433	–	–
Households	2400	683	755	398	409	1,910	394	476	2,914	7,939	6,103	–	–
Other	2500	16	16	16	16	16	23	19	180	303	254	–	–
Total By Customer Group	2600	828	1,683	655	577	20,135	664	3,207	85,462	113,210	110,045	–	–

The above table indicates that at the end of the second quarter the outstanding for debtors, is at R 110,045 million for up-to 90+days. R 100,254 is as a result of Government debts.

4.2.2. Creditors' Analysis

The table below shows that the municipality have a creditor of R 2 592 244 within 30 days, which is Auditor general.

LIM351 Blouberg - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2019/20									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	2,592	-	-	-	-	-	-	-	2,592	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	-	-	-	-	-	-	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	2,592	-	-	-	-	-	-	-	2,592	-

LIM351 Blouberg - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
-										
Operating Transfers and Grants										
National Government:		168,254	172,408	-	55,910	131,644	121,627	12,038	9.9%	172,408
Local Government Equitable Share		161,115	167,730		55,910	128,988	116,950	12,038	10.3%	167,730
Finance Management		2,533	2,534		-	1,568	2,533			2,534
EPWP Incentive		1,562	1,089		-	1,088	1,089			1,089
Municipal Systems Improvement		-	1,055	-	-	-	1,055			1,055
	3							-		
								-		
								-		
								-		
								-		
municipal demacation transition grant		3,044						-		
Provincial Government:		-	-	-	-	-	-	-		-
	4							-		
								-		
								-		
Other transfers and grants [insert description]								-		
District Municipality:		5,137	3,300	-	-	1,650	1,500	150	10.0%	-
CDM Grant (Landfile site grant)		5,137	3,300		-	1,650	1,500	150	10.0%	
								-		

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Other grant providers:		25,856	13,871	–	6,244	6,244	13,871	(7,626)	-55.0%	–
<i>National skills fund-grant</i>		25,856	13,871		6,244	6,244	13,871	(7,626)	-55.0%	
								–		
Total Operating Transfers and Grants	5	199,247	189,579	–	62,154	139,538	136,998	4,562	3.3%	172,408
<u>Capital Transfers and Grants</u>										
National Government:		53,555	47,786	–	21,265	44,384	46,859	(2,475)	-5.3%	47,786
Municipal Infrastructure Grant (MIG)		46,555	43,491		21,265	40,089	42,564	(2,475)	-5.8%	43,491
								–		
								–		
								–		
INEP		7,000	4,295	–	–	4,295	4,295	–		4,295
Provincial Government:		3,500	5,000	–	–	4,000	5,000	(1,000)	-20.0%	5,000
<i>EEDG</i>		3,500	5,000		–	4,000	5,000	(1,000)	-20.0%	5,000
								–		
District Municipality:		–	–	–	–	–	–	–		–
<i>[insert description]</i>								–		
								–		

Mid-year Budget and Performance Assessment -2018/2019

Other grant providers:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>								-		
								-		
Total Capital Transfers and Grants	5	57,055	52,786	-	21,265	48,384	51,859	(3,475)	-6.7%	52,786
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	256,302	242,365	-	83,419	187,922	188,856	1,087	0.6%	225,194

4.2.3. Investment portfolio analysis

LIM351 Blouberg - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
<u>Municipality</u>									
ABSA 20-7075-00-19		Months	Eskom Guarantee	2019.03.12	0	7.0%	3,098		3,117
Municipality sub-total					0		3,098	-	3,117
<u>Entities</u>									

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Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				0		3,098	-	3,117

4.2.4. Allocation and grant receipts and Expenditure

LIM351 Blouberg - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>EXPENDITURE</u>										
-										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		168,254	172,408	-	23,638	25,181	121,627	(96,446)	-79.3%	172,408
Local Government Equitable Share		161,115	167,730	-	23,296	23,296	116,950	(93,654)	-80.1%	167,730
Finance Management		2,533	2,534		79	929	2,533	(1,604)	-63.3%	2,534
EPWP Incentive		1,562	1,089	-	263	956	1,089	(133)	-12.2%	1,089
Municipal Systems Improvement		-	1,055	-	-	-	1,055	(1,055)	-100.0%	1,055
								-		
								-		
municipal demacation transition grant		3,044	-					-		
Provincial Government:		-	-	-	-	-	-	-		-
								-		

Mid-year Budget and Performance Assessment -2018/2019

Other transfers and grants [insert description] District Municipality:								-		
								-		
								-		
								-		
	5,137	3,300	-	234	468	1,500	(1,032)	-68.8%	3,300	
CDM Grant (Landfile site grant)		5,137	3,300		234	468	1,500	(1,032)	-68.8%	3,300
Other grant providers:		25,856	13,871	-	1,275	6,763	13,871	(7,108)	-51.2%	13,871
								-		
National skills fund-grant		25,856	13,871	-	1,275	6,763	13,871	(7,108)	-51.2%	13,871
Total operating expenditure of Transfers and Grants:		199,247	189,579	-	25,147	32,412	136,998	(104,586)	-76.3%	189,579
Capital expenditure of Transfers and Grants										
National Government:		53,555	47,786	-	-	4,468	46,859	(42,391)	-90.5%	47,786
Municipal Infrastructure Grant (MIG)		46,555	43,491		-	2,173	42,564	(40,391)	-94.9%	43,491
								-		
								-		
								-		
INEP		7,000	4,295			2,295	4,295	(2,000)	-46.6%	4,295
Provincial Government:		3,500	5,000	-	2,000	4,000	5,000	(1,000)	-20.0%	-
		3,500	5,000		2,000	4,000	5,000	(1,000)	-20.0%	
			-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
								-		
								-		
Other grant providers:		-	-	-	-	-	-	-		-
								-		
								-		
Total capital expenditure of Transfers and Grants		57,055	52,786	-	2,000	8,468	51,859	(43,391)	-83.7%	47,786
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		256,302	242,365	-	27,147	40,880	188,856	(147,977)	-78.4%	237,365

Mid-year Budget and Performance Assessment -2018/2019

4.2.5. Councillor allowances and employee benefits

LIM351 Blouberg - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2018/19 Audited Outcome	Budget Year 2019/20 Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
<u>Councillors (Political Office Bearers plus Other)</u>										
Basic Salaries and Wages		8,595	8,595		859	2,693	2,693	–		8,595
Pension and UIF Contributions		2,939	2,939		141	390	390	–		2,939
Medical Aid Contributions		–	–		–	–	–	–		–
Motor Vehicle Allowance		3,947	3,947		210	537	537	–		3,947
Cellphone Allowance		1,105	1,105		101	315	315	–		1,105
Housing Allowances		171	171		–	–	–	–		171
Other benefits and allowances		2,889	–	–	–	–	–	–		–
Sub Total - Councillors		19,645	16,757	–	1,312	3,935	3,935	–		16,757
% increase	4		-14.7%							-14.7%
<u>Senior Managers of the Municipality</u>	3									
Basic Salaries and Wages		2,916	4,558		194	194	683	(488)	-72%	4,096
Pension and UIF Contributions		277	681		47	47	121	(74)	-61%	723
Medical Aid Contributions		–	–		–	–	–	–		–
Overtime		–	–		–	–	–	–		–
Performance Bonus		125	–		–	–	–	–		–
Motor Vehicle Allowance		859	1,304		92	92	229	(137)	-60%	1,374
Cellphone Allowance		–	160		12	12	25	(13)	-53%	148

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Housing Allowances		-	-			-	-		
Other benefits and allowances		885	3		0	0	0	(0)	-90%
Payments in lieu of leave		-				-	-		
Long service awards		-				-	-		
Post-retirement benefit obligations	2	-				-	-		
Sub Total - Senior Managers of Municipality		5,062	6,706	-	345	345	1,057	(713)	-67%
% increase	4		32.5%						25.3%
<u>Other Municipal Staff</u>									
Basic Salaries and Wages		56,551	55,953		5,733	15,545	16,750	(1,205)	-7%
Pension and UIF Contributions		11,799	13,511		1,052	3,108	3,108	-	
Medical Aid Contributions		3,611	3,954		318	1,020	1,020	-	
Overtime		2,170	1,360		237	649	649	-	
Performance Bonus		-	653		-	0	-	0	#DIV/0!
Motor Vehicle Allowance		13,851	13,827		1,135	3,292	3,292	-	
Cellphone Allowance		1,820	1,696		143	474	474	-	
Housing Allowances		361	255		13	37	23	14	62%
Other benefits and allowances		10,077	10,350		670	1,505	1,505	-	
Payments in lieu of leave		-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	
Sub Total - Other Municipal Staff		100,241	101,559	-	9,301	25,630	26,821	(1,191)	-4%
% increase	4		1.3%						1.3%
Total Parent Municipality		124,948	125,021	-	10,957	29,910	31,813	(1,904)	-6%
			0.1%						-0.2%
Unpaid salary, allowances & benefits in arrears:									
TOTAL SALARY, ALLOWANCES & BENEFITS		124,948	125,021	-	10,957	29,910	31,813	(1,904)	-6%
% increase	4		0.1%						-0.2%
TOTAL MANAGERS AND STAFF		105,303	108,265	-	9,646	25,974	27,878	(1,904)	-7%

Mid-year Budget and Performance Assessment -2018/2019

4.2.6. Materials variance to the service delivery and budget implementation plan

Reasons for major variances between planned and actual revenue collected:

- Poor collection on assessment rate
 - Non payment by both residents and departments resulted with poor collection in this regard.
- We could not generate more from pre-paid electricity
 - Illegal connection on electricity might be the root cause for poor performance.
- Stands not sold out as there was a projection of R 3,million

Corrective Measure

- Further engagement with residents by the council be done to motivate them or telling them the importance of paying services charges. Regular meter audit be done in order to identify the illegal connections.
- Negative adjustment on stands projection since the department still finalizing the process.

4.2.7. Capital Programme performance

LIM351 Blouberg - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								%	
<u>Monthly expenditure performance trend</u>									
July	1,764	7,134		–		7,134	–		
August	5,975	8,189		1,809	#VALUE!	15,323	#VALUE!	#VALUE!	#VALUE!
September	4,685	7,681		265	#VALUE!	23,004	#VALUE!	#VALUE!	#VALUE!
October	5,513	6,394		3,186	#VALUE!	29,398	#VALUE!	#VALUE!	#VALUE!
November	2,934	9,628		6,133	#VALUE!	39,026	#VALUE!	#VALUE!	#VALUE!
December	8,900	4,710		11,421	#VALUE!	43,736	#VALUE!	#VALUE!	#VALUE!
January	4,858	5,262				48,998	–		
February	5,083	3,127				52,124	–		
March	6,130	2,659				54,783	–		
April	4,619	2,105				56,888	–		
May	3,408	1,300				58,188	–		
June	6,296	1,919				60,107	–		
Total Capital expenditure	60,166	60,107	–	22,814					

LIM351 Blouberg - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
-										
Infrastructure		-	46,371	-	9,357	18,547	32,400	13,853	42.8%	11,875
Roads Infrastructure		-	34,496	-	8,593	17,073	25,000	7,927	31.7%	-
Roads			34,496		8,593	17,073	25,000	7,927	31.7%	
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	11,875	-	763	1,474	7,400	5,926	80.1%	11,875
Power Plants								-		
HV Substations			5,000		-	395	3,000	2,605	86.8%	5,000
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks			2,988		102	342	2,000	1,658	82.9%	2,988
LV Networks			2,988		432	508	2,000	1,492	74.6%	2,988
Capital Spares			900		229	229	400	171	42.8%	900
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Dams and Weirs								-		
Boreholes								-		

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Reservoirs							-	
Pump Stations							-	
Water Treatment Works							-	
Bulk Mains							-	
Distribution							-	
Distribution Points							-	
PRV Stations							-	
Capital Spares							-	
Sanitation Infrastructure	-	-	-	-	-	-	-	-
Pump Station							-	
Reticulation							-	
Waste Water Treatment Works							-	
Outfall Sewers							-	
Toilet Facilities							-	
Capital Spares							-	
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
Landfill Sites							-	
Waste Transfer Stations							-	
Waste Processing Facilities							-	
Waste Drop-off Points							-	
Waste Separation Facilities							-	
Electricity Generation Facilities							-	
Capital Spares							-	
Rail Infrastructure	-	-	-	-	-	-	-	-
Rail Lines							-	
Rail Structures							-	
Rail Furniture							-	
Drainage Collection							-	
Storm water Conveyance							-	
Attenuation							-	
MV Substations							-	
LV Networks							-	
Capital Spares							-	
Coastal Infrastructure	-	-	-	-	-	-	-	-

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<i>Sand Pumps</i>							-		
<i>Piers</i>							-		
<i>Revetments</i>							-		
<i>Promenades</i>							-		
<i>Capital Spares</i>							-		
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
<i>Data Centres</i>							-		
<i>Core Layers</i>							-		
<i>Distribution Layers</i>							-		
<i>Capital Spares</i>							-		
Community Assets	-	9,320	-	2,065	3,886	5,500	1,614	29.3%	-
Community Facilities	-	2,500	-	(43)	1,778	2,500	722	28.9%	-
<i>Halls</i>		500		-	-	500	500	100.0%	
<i>Centres</i>							-		
<i>Crèches</i>		2,000		(43)	1,778	2,000	222	11.1%	
<i>Clinics/Care Centres</i>							-		
<i>Fire/Ambulance Stations</i>							-		
<i>Testing Stations</i>							-		
<i>Museums</i>							-		
<i>Galleries</i>							-		
<i>Theatres</i>							-		
<i>Libraries</i>							-		
<i>Cemeteries/Crematoria</i>							-		
<i>Police</i>							-		
<i>Purls</i>							-		
<i>Public Open Space</i>		-					-		
<i>Nature Reserves</i>							-		
<i>Public Ablution Facilities</i>							-		
<i>Markets</i>							-		
<i>Stalls</i>							-		
<i>Abattoirs</i>							-		
<i>Airports</i>							-		

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Taxi Ranks/Bus Terminals							-		
Capital Spares							-		
Sport and Recreation Facilities	-	6,820	-	2,108	2,108	3,000	892	29.7%	-
Indoor Facilities							-		
Outdoor Facilities		6,820		2,108	2,108	3,000	892	29.7%	
Capital Spares							-		
Heritage assets	-	-	-	-	-	-	-		-
Monuments							-		
Historic Buildings							-		
Works of Art							-		
Conservation Areas							-		
Other Heritage							-		
	-	-	-	-	-	-	-		-
Investment properties	-	-	-	-	-	-	-		-
Revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
	-	-	-	-	-	-	-		-
Other assets	-	-	-	-	-	-	-		-
Operational Buildings	-	-	-	-	-	-	-		-
Municipal Offices							-		
Pay/Enquiry Points							-		
Building Plan Offices							-		
Workshops							-		
Yards							-		
Stores							-		
Laboratories							-		
Training Centres							-		
Manufacturing Plant							-		
Depots							-		
Capital Spares							-		
Housing	-	-	-	-	-	-	-		-

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Staff Housing								-		
Social Housing								-		
Capital Spares								-		
Biological or Cultivated Assets										
Biological or Cultivated Assets								-		
Intangible Assets										
Servitudes								-		
Licences and Rights								6	2.1%	
Water Rights								-		
Effluent Licenses								-		
Solid Waste Licenses								-		
Computer Software and Applications								-		
Load Settlement Software Applications								-		
Unspecified								6	2.1%	
Computer Equipment								113	56.4%	
Computer Equipment								113	56.4%	
Furniture and Office Equipment										
Furniture and Office Equipment								-		
Machinery and Equipment										
Machinery and Equipment								-		
Transport Assets										
Transport Assets								-		
Land										
Land								-		
Zoo's, Marine and Non-biological Animals										
Zoo's, Marine and Non-biological Animals								-		
Total Capital Expenditure on new assets	1							15,586	40.6%	

Mid-year Budget and Performance Assessment -2018/2019

4.2.8. Other supporting document

a. Roll Over Projects :2017/18

No roll over for 2017/18 financial year.

b. Roll Over Report :

No report

c. Action plan for 2017/2018 Audit query

In terms of section 72(1)(iii) of MFMA the municipal manager must 'the past year's annual report, and progress on resolving problems identified in the annual report;

- Action plan included attached.
- Progress on **SDBIP per department attached**

4.2.9. SUPPLY CHAIN MANAGEMENT MID-YEAR REPORTS

SUPPLY CHAIN MANAGEMENT REPORTS

SCM REPORT FOR DEC 2018

12 SUPPLY CHAIN MANAGEMENT REPORTS

12.1 ACQUISITION MANAGEMENT

	Current Month	Year to date
Requisition received	36	471
Total number of requisitions processed and forwarded to orders section	36	471
Difference between specification request received and requisitions processed*	0	0

12.1 ORDERS

	Current Month	Year to date

Requisitions received from Acquisition Management	36	471
Total number of orders processed for the month	36	471
Difference between requisitions received and orders processed*	0	0

12.3 ORDERS PER SUPPLIER ABOVE R30 000 FOR DEC 2018

Company Name	-Current Month	Expenditure in current month	YTD Orders	YTD Expenditure	BBBEE
Surgorite (pty)ltd	R85500	-			1
Firm Supply Trading	R165000	-			1
Kwena Wa Tlou Construction & Projects	R99000				1
Golden Grain Investments	R189610.28				1
Seoko Industries	R170000				1

12.5 BIDS UNDER ADJUDICATION FOR DEC 2018

Bid No.	Description	Business unit	Status	Validity date
BM21/18/19	Leasing of ERF 300 Bochum A Ext 3 –BM21/18/19	EDP	Appointed	90 DAYS

12.6 APPROVED DEVIATIONS FOR DEC 2018

No	Vendor name	User Deartment	Details of deviation request	Contract period	Approval date	Amount
----	-------------	----------------	------------------------------	-----------------	---------------	--------

1	Surgorite (pty)ltd	Technical Services	Procurement of Transformer for Cracow Village	Once off	14 Dec 2018	R85500
2	Firm Supply Trading	Technical Services	Procurement of Transformer for Silvermine Village	Once off	14 Dec 2018	R165000

12.7 LIST OF SERVICE PROVIDERS

Description	Current Month	Year to date
No. of Bids/contracts approved by MM	06	76
No. of new bids advertised	0	55
No. of SLAs concluded: - from deviations - from awarded bids	0	0
	0	32
No. of contracts coming to an end:	0	0
No. of deviations from SCM procedures	2	7
No. of new suppliers	N/A	N/A

12.8 LIST OF DATE OF EXPIRY OF CONTRACTS

Completed Contracts

Name of the Contract	Bid No	Completed Month

Contracts expired /Expired during the month	
---	--

Name of the contracts	Contract / bid number	Contracts expiring	Directorate	Comments
N/A	N/A	N/A	N/A	N/A

Contracts expiring in <u>one month</u>				
Name of the contracts	Contract / bid number	Contracts expiring	Directorate	Comments
N/A	N/A	N/A	N/A	N/A

Contracts awarded			
Service provider	Description	Monthly rental amount	Bid number
Rheinland Investments cc	Leasing of ERF 300 Bochum A Ext 3 – BM21/18/19	R20,550.00	BM 21/18/19

13. FRUITLESS AND WASTEFULL EXPENDITURE

Fruitless and wasteful expenditure				
Date	Department	Supplier	Interest/Charges	Reason

14 IRREGULAR EXPENDITURE

Irregular Expenditure			
Name of the Supplies	Department	Date	Amount
Phutha ditshaba Sec Services	Municipal Manager	27/12/2018	451,906.30
Lephalale Security Services	Municipal Manager	27/12/2018	324,932.50
Lesedi Security and Guarding Services	Municipal Manager	27/12/2018	215,280.00
TOTAL			992,118.80

1. Introduction

This report represents Mid-year performance, that is, from July –December 2018. It shows a summary of Mid-year performance per department and overall municipal performance, detailed Mid-year SDBIP Report 2018/19 and recommendations

2. Summary of **Mid-year** SDBIP Report 2018/19

Department	Number of Targets for the Quarter	Number of targets Achieved	Number of targets not achieved	Overall Percentage for Mid-year	Overall Percentage for 1 st Quarter	Remarks
Corporate Services	38	31	07	81 %	76 %	Improved by 5 %
Community Services	24	21	03	87 %	86 %	Improved by 1%
MM' Office	45	40	05	91 %	93 %	Declined by 2 %
Budget & Treasury	21	17	04	81 %	82 %	Declined by 1 %
Economic Development and Planning	19	14	05	74 %	90 %	Declined by 16 %
Technical Services	18	11	07	61 %	39 %	Improved by 22 %
Total	165	134	31	81 %	82 %	Declined by 1 %

Table 1: Summary of **Mid-Year SDBIP Performance 2018/19**

The table above shows how departments have performed during **Mid-year**. It further shows that out of **165** overall targets for **Mid-year**, **134** targets have been achieved and **31** were not achieved. The overall percentage of Municipal targets achieved is **81 %** whilst targets not achieved represents **19 %**.

1. BASIC SERVICES AND INFRASTRUCTURE DELIVERY

KPA		BASIC SERVICES AND INFRASTRUCTURE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHYSICAL AND INSTITUTIONAL)											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performance	Reason for variance	Corrective measure		
BSID 1	Construction of Roads and Maintenance (Senwabarwana internal street and storm water phase 9 and 10)	Procurement processes, appointment of service provider, Service level agreement Project Hand Over, designs and Construction of Internal street, storm water and project handover	Improvement of Roads infrastructure and storm water management	Senwabarwana Township	Number of kilometres constructed for internal street and storm water.	Phase 1-7 completed	1.7 km of internal Streets from gravel to tar surface and storm water channel 30 June 2019 for Senwabarwana Phase 8	Construction on Stage - Earthworks, Layer works, Storm water, Kerbing(60% Complete)	Target Achieved . CONSTRUCTION STAGE - Earthworks, Layer works, Storm water, Kerbing completed	None	None	R13,9 M	Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
BSID 2	Construction of Roads and Maintenance (Avon internal street and storm water phase 4)	Procurement processes, appointment of service provider, Service level agreement Project Hand Over, designs and Construction of Internal street, storm water and project handover	Improvement of Roads infrastructure and storm water management	Avon	Number of kilometres constructed for internal street and storm water.	Phase 1-3 completed	1.0 km of internal Streets from gravel to tar surface and storm water channel 30 June 2019 for Avon Phase 4	CONSTR UCTION STAGE - Earthwork s, Layer works, Storm water, Kerbing(6 0% Complete) : (60% Complete)	Construct ion Stage - Earthwor ks, Layer works, Storm water, Kerbing complete d	None	None	R7,8 M	Advert, appointme nt letters, site hand over minutes, Quarterly Progress reports, pictures and Completi on Certificate

KPA		BASIC SERVICES AND INFRASTRUCTURE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHYSICAL AND INSTITUTIONAL)											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performance	Reason for variance	Corrective measure		
BSID 3	Construction of Roads and Maintenance (Kromhoek internal street and storm water phase 3 and 4)	Procurement processes, appointment of service provider, Service level agreement Project Hand Over, designs and Construction of Internal street, storm water and project handover	Improvement of Roads infrastructure and storm water management	Kromhoek	Number of kilometres constructed for internal street and storm water.	Phase 1-2 completed	1.5 km of internal Streets from gravel to tar surface and storm water channel 30 June 2019 for Kromhoek Phase 3 30 June 2019 for Kromhoek Phase 3	CONSTRUCTION STAGE - Earthworks, Layer works, Storm water, Kerbing(60% Complete)	Target Achieved 65% Construction Stage - Earthworks, Layer works, Storm water, Kerbing completed	None	None	R12,6 M	Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate

KPA		BASIC SERVICES AND INFRASTRUCTURE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHYSICAL AND INSTITUTIONAL)											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performance	Reason for variance	Corrective measure		
BSID 4	Construction of Towerfontein Pre-school	Development of the specification, and submit to SCM, Advertisement of tendering, Evaluation, Adjudication and appointment of service provider, Service level agreement Project Hand Over, designs Construction of crèche and project handover	To provide safe and sustainable educational facility services	Towerfontein	Number pre-school constructed and completed	Four creches constructed during 2017/18	One (1) preschools constructed and handed-over for occupation at Towerfontein by 30 June 2019	CONSTRUCTION STAGE - Earthworks, Foundations, and Fencing. (61% Complete)	Target not Achieved Consultant busy with the design	A letter of slow progress is submitted to the Engineer	The meeting with the Engineer is scheduled for 16 January 2019 for presentation of final Design report	R2,000,000.00	Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate,

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
BSID 5	Construction of Sports complex for Senwabarwana Phase 3	Procurement processes, appointment of service provider, Service level agreement Project Hand Over, designs and Construction of sports complex	To provide safe and sustainable recreational and social facilities	Senwabarwana Township	% of completed construction work for the Sports Complex	Phase 1 and 2 Sports complex constructed .	Construction of soccer pitch, Grand stands, change rooms, multi sporting codes Facilities by 30 June 2019	Planning Stage Site handover and establishment. Construction stage Earthworks foundation , brickwork for guard house, ablution facilities, office, wall fence, high mast lights borehole(50 % Complete)	Target Achieved 60% completed Construction stage Earthworks foundation, brickwork for guard house, ablution facilities, office, wall fence, high mast	None	None	R 6,8 M	Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
									complete d				
BSID 6	Completion of Cooperspark community hall phase 2	Procurement processes, appointment of service provider, Service level agreement Project Hand Over, and Completion of community hall	To provide safe and sustainable community hall	Cooperspark	% of completed construction work for the completion of community hall	Phase 1 completed	Construction of Septic tank, Sewer connection, plumbing, painting, tilling, ceiling by 30 June 2019	PLANNING STAGE - Site Handover and Establishment CONSTRUCTION STAGE – Septic tank, plumbing, sewer connection, Ceiling(50 %	Target not Achieved Technical team completed the quantification of Coopers park community hall	The technical team was unable to get the layout plan and initial drawings of copper park hall and they started all the measurement	To fasttrack the finalization of the Boq and tender document. The project will be advertised by end of January2018	R 500 000	Advert, appointment letters, site hand over minutes, Quarterly Progress reports, pictures and Completion Certificate

KPA		BASIC SERVICES AND INFRASTRUCTURE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHYSICAL AND INSTITUTIONAL)											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performance	Reason for variance	Corrective measure		
								Complete) :		from the beginning			
BSID 7	Maintenance of upgraded internal streets.	Conduct general routine maintenance and patching of potholes	To improve road infrastructure and storm water control management	Senwabarwana, Dilaeneng, Witten, Puraspan, Avon, Indermark, Kromhoek, Alldays.	Number of Km of upgraded internal street maintained	New indicator	25km of upgraded internal streets maintained and potholes patched	10 km of internal street maintained and potholes patched	Target not Achieved . Specification submitted to finance for outsourcing service provider to construct speed humps, road markings	Shortage of manpower	Hire more labours which will assist the department to have a team that deals only with road maintenance for upgraded streets	R 500,000	Implementation reports, ward councillor's confirmation letter and pictures

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
									, removal of sand and patching				
BSID 8	Installation of Culverts and construction of Wing walls in various villages	Identification of critical areas, assessment, specification, procurement , installation and construction of wing walls.	To ensure installation of culverts and construction of wing walls in 16 various villages.	04 Villages	Number of villages with installed culverts and constructio n of wing walls +.	Maintenanc e Plan	04 villages with installed culverts and constructed wing walls.	02 villages with installed culverts and constructe d wing walls.	Target Achieved 2 culverts construct ed at Mochemi and 1 culvert complete d at Devrede, 1 culvert at Lovely and 1 culvert at Bergend al	None	None	R 600.000 .	Signed Project Progress Report

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
BSID 9	Maintenance of plant and equipment	To regularly maintain plant and equipme nt	To keep plant and equipmen t in good working condition	Head office and Alldays and Eldorado satellite offices	Number of plant an d machinery maintained and operational	Maintenanc e plan	Number of quarterly plant and machinery maintenance report generated	Two quarterly plant and machinery maintenan ce report generated	Achieved Two quarterly plant maintena nce report compiled	N/A	N/A	R 1 M	Service reports, invoices, and payments made.
BSID 10	Operation and Maintenance of internal Streets	Identification of critical areas, assessment, specification, procurement /maintenanc e of internal streets and storm water.	To ensure proper maintenance of all surfaced and gravel internal streets and access Roads and related storm water control	BLM	Number of KM of internal street graded	Operation maintenanc e Plan	400km internal Street graded	200km internal street graded	Target Achieved 260 km internal street graded in various villages	None	None		Reports on internal street graded, ward councillor' s confirmati on letter and Pictures

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
BSID 11		Identification of critical areas, assessment, specification, procurement /maintenance of internal streets and storm water.		BLM	Number of KM of internal street re-gravelled	Operation maintenanc e Plan	20km internal street re-gravelled	10km internal street re-gravelled	Target Achieved 45km internal street re-gravelled at Devrede and Lovely internal street, re-gravelling internal street at Mochemi Village and Mokhuru mela village	None	None	OPEX	internal street re-gravelled, ward councillor's confirmation letter and Pictures

KPA		BASIC SERVICES AND INFRASTRUCTURE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHYSICAL AND INSTITUTIONAL)											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performance	Reason for variance	Corrective measure		
BSID 12	Electrification of extensions at Witten.	Development of the specification, and submit to SCM, Advertisement of tendering, Evaluation, Adjudication and appointment of service provider, Service level agreement Project Hand Over, designs and Construction of electricity.	To connect and provide sustainable energy by 2020	Witten Village	Number of households connected to electricity grid	New Indicator	200 households connected to electricity grid and energized by 30 June 2019	CONSTRUCTION STAGE - Pole planting, Stringing of MV and LV conductors and installation of pole tops(63% Complete) :	Target not Achieved 25% completed Contract or appointed awaiting for site handover	Headman caused the delay during handing over of contract or to site.	The Engineer submitted all the required information to the headman and the contractor will be handed over site before end of 18 January 2018. The construction period takes 04 months and the project will be	R 3 300 000.00	Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion Certificate,

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
											completed before the end of the financial year.		
BSID 13	Electrification of extensions at Raweshi, Cracow, Early dawn, Lekgwara, and Oldlongsigne	Developmen t of the specification, and submit to SCM, Advertiseme nt of tendering, Evaluation, Adjudication and appointment of service provider, Service level agreement Project Hand Over,	To connect and provide sustainable energy by 2020	Raweshi, Cracow, Early dawn, Lekgwara and Oldlongsigne	Number of households connected to electricity grid	New Indicator	143 households connected to electricity grid and energized by 30 June 2019	CONSTR UCTION STAGE - Pole planting, Stringing of MV and LV conductor s and installation of pole tops(63% Complete)	Target not Achieved 30% complete d. Contract or appointe d and handed over site. currently busy with site	Due to Decemb er Festive season the contract or was unable to comme nce with construc tion of work as compan y's were closed	To monitor the project by attending monthly and technical meetings, weekly site visit and attending service providers meeting with the PMT. Managem	R 1 001 000.00	Advert, appointme nt letters, site hand over minutes, Quarterly Progress reports, pictures and Completi on Certificate,

KPA		BASIC SERVICES AND INFRASTRUCTURE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHYSICAL AND INSTITUTIONAL)											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performance	Reason for variance	Corrective measure		
		designs and Construction of electricity.							establishment	to purchase and deliver materials	end of project duration to avoid project roll over as the project construction period is 4 months		
BSID 14	Electrification of extensions at Eussoringa, Thorp and Makgari	Development of the specification, and submit to SCM, Advertisement of tendering, Evaluation, Adjudication and appointment	To connect and provide sustainable energy by 2020	Essouringa, Makgari and Thorp	Number of households connected to electricity grid	New Indicator	115 households connected to electricity grid and energized by 30 June 2019	CONSTRUCTION STAGE - Pole planting, Stringing of MV and LV conductors and installation of pole	Target not Achieved 30% completed. Contract or appointment	Due to December Festive season the contract was unable to commence with	To monitor the project by attending monthly and technical meetings, weekly site visit and attending	R 1.4 M	Advert, appointment letters, site handover minutes, Quarterly Progress reports, pictures and Completion

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
		of service provider, Service level agreement Project Hand Over, designs and Construction of electricity.						tops(63% Complete)	d and handed over site. currently busy with site establish ment	construc tion of work as compan y's were closed to purchas e and deliver material s	service providers meeting with the PMT. Managem ent of project duration to avoid project roll over.as the projects constructi on period is 4 months		n Certificate,
BSID15	Electricity sub-station	Developmen t of the designs for electricity substation	Improve energy supply within the Municipality	Senwabarw ana	Number designs of electricity sub-station developed	New Indicator	1 designs of sub-station approved	N/A	N/A	N/A	N/A	R3,5 M	Approved Designs

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
					and approved								
BSID 16	Energy Efficiency demand Site management plan	Purchase of energy saving equipment	Improve energy efficiency within the Municipality	BLM	Percent energy efficient equipment installed	New Indicator	100% Energy efficiency equipment installed	N/A	N/A	N/A	N/A	R 5 M	
BSID 17	Purchase and installation of electrical poles	Renewal of lifespan of electrical assets in municipal supply areas	To renew the damaged and old electrical poles.	BLM	Number of electrical poles purchased and installed in municipal supply areas	New indicator	40 electrical poles purchased and installed	20 electrical poles purchased and installed	Target Achieved 20 Electrical poles installed	None	None	R500.00 0.00	Proof of purchase and report on installation
BSID 18	Electrical Maintenance	Submission of request, assessment, procurement and electrical	To ensure proper maintenance of the Electrical network and	BLM	% electricity breakdown addressed within 14	Existing Electrical network	100% electricity breakdown addressed within 14	100% electricity breakdow n addressed within 14	Target Achieved 100% electricity	None	None	R 1 M	Register, reports , and Proof of Purchase

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
		maintenance .	addressing reported breakdowns		days of request.		days of request.	days of request.	breakdo wn addresse d within 14 days of request.				
BSID 19	Purchase of transformers	Acquisition of transformer and Auto re- closer from suppliers	To connect and provide sustainable energy to all households by 2020	BLM	Number. of transformer s purchased and installed	Register of transformer s	2 transformers purchased and installed	1 Transform ers purchased and installed.	Target Achieved 2 Transfor mers purchase d and installed.	None	None	R300,00 0.00	Proof of purchase
BSID 20	Recondition of transformers	To have old and dysfunctiona l transformers	Renew lifespan of transformers	BLM	Number transformer reconditi ed	# transformer s	16 Transformer reconditio ed	8 transforme rs	Target not Achieved	Awaiting for appoint ment of service	To make constant follow up with the SCM with	R 500 000	Proof of purchase

KPA		BASIC SERVICES AND INFRASTRUCRE DELIVERY											
NDP		BUILDING OF KEY CAPABILITIES (HUMAN, PHISICAL AND INSTITUTIONAL											
OUTCOME 9		IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTEDP ORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				Midyear (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective measure		
		reconditio ed.				recondition ed		reconditio ned	On tender stage for appointm ent of service provider	provider from SCM	regard to appointme nt of service provider.		
BSID 21	Replacement of conventional meters	To remove conventional metres and install pre- paid metres	Convert meters at Alldays town	Alldays	Number of convention al meters replaced at Alldays	New Indicator	15 conventional meters replaced	5 conventio nal meters replaced at Alldays	Target Achieved 5 conventio nal meters replaced at Alldays	None	None.	R 100 000	Proof of purchase
BSID 22	Purchase of Tractor and Chassis	Provision of industrial bins	To provide Plant for collection of Waste	BLM	Number Tractor and Chassis Purchased	New Indicator	One Tractor and Chassis Purchased	N/A	N/A	N/A	N/A	R250 000	Delivery note and Photos

2. KEY PERFORMANCE AREA 2 INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
MTOD 1	Support for Special Focus groups	Coordination of men' forum	To promote the needs and interests of special focus groupings and gender mainstreaming	BLM	Number of municipal Men's council meetings held	New indicator	4	2	Achieved : 2 mens council meeting held	N/A	N/A	R 810 000.00	Reports, Attendance register
MTOD 2	Women Programmes	Coordination of activities with regard to women	To promote the needs and interests of special focus groupings and gender mainstreaming	BLM	Number of 16 days of activism event against women coordinated	Events calendar	2 events on 16 days of activism against women coordinated	2 events on 16 days of activism against women and children coordinated	Achieved : Two events on 16 days of activities conducted.	N/A	N/A		Reports, Attendance register

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
MTOD 3	Children Programmes	Coordination of activities with regard to children	Ensure that children programmes are coordinated	BLM	Number of children's day celebrated	Events calendar	1 Children' s day celebrate d.	1 children's day event celebrated	Achieved : One children's ' day event celebrate d.	N/A	N/A		Report on the hosting and celebratio n of children's day Pictures
MTOD 4		Coordination of activities with regard to children	Ensure that children programmes are coordinated	BLM	Number of Take a girl child to work campaign coordinated	New indicator	One (1) Take a girl child to work campaig n coordinat ed	N/A	N/A	N/A	N/A		Report ,attendanc e register and pictures

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
MTOD 5		Coordination of Special focus forums meetings	Ensure that special focus forum meetings are held as per schedule	BLM	Number of Special focus fora coordinated and supported	Established special focus fora.	20 Special Councils meetings coordinated and supported.	10 special fora meetings coordinated and supported	Achieved : 10 Special for a meetings coordinated and supported	N/A	N/A		Minutes, Report Attendanc e Register and Resolution register.
MTOD 6	Disability and Elderly Programmes	Coordination of Disability and Elderly activities	Promote disability and elderly programmes through commemorati ons	BLM	Number of disability and elderly commemor ation event	Programme	One(1) disability and elderly commem oration event	Disability commemor ation event	Achieved : One event coordinat ed and held	N/A	N/A		Report and attendanc e register
MTOD 7	HIV/AIDS PROGRAMMES	Development of schedule of meetings, issue to all relevant stakeholders,	To reduce the number of HIV/AIDS infections	BLM	Number of Local HIV/AIDS Council meeting coordinated	HIV/AIDS programme	Four (4) Local HIV/AIDS council meetings held	2	Achieved : Two HIV/AIDS program me	N/A	N/A	R 200 000	Minutes, Attendanc e Register

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
		development of documentation with invitation for a meeting, distribution, reminders and meeting							coordinat ed				
MTOD 8		Coordination of meetings as per schedule	Promote advocacy and stakeholder collaboration	BLM	Number of Ward Aids Council meetings organized	New indicator	16 ward Aids Council cluster meetings organize d	8 Ward Aids Council meetings organized	Achieved : 13 Ward Aids Council meetings held	N/A	N/A		Minutes, Attendanc e Register
MTOD 9		Coordination of HAST activities	Prevent spread of communicabl e diseases	BLM	Number of HAST(HIV AND AIDS STI AND TB) awareness campaigns	Calendar events	Four (4) HAST awarene ss campaig ns	2	Achieved : five Hast awarene ss campaig ns held	N/A	N/A		Report Attendanc e Register

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
					and preventions held								
MTOD 10		Coordination of CBO Meetings	Promote advocacy and stakeholder collaboration	BLM	Number of CBO meetings coordinated	CBO database	Four (4) CBO meetings coordinat ed	2	Achieved : Two CBO meetings held	N/A	N/A		Minutes, Attendanc e Register
MTOD 11	Back to School Programmes	Coordination of back to school activities	Promote and support educational programmes	BLM	Number of schools visited through Back to school programme s	Back to school programme	40 Schools visited through back to school program me	N/A	N/A	N/A	N/A	R30 000.00	Reports ,Attendanc e register
MTOD 12	Monitoring and reporting	To follow up on the back to school activities	To monitor whether the issues raised in various back to school	All wards	Number of follow up compiled per quarter	Back to school programme	4 quarterly follow-up reports	2 Quarterly Follow-up report	Achieved : Quarterly follow up	N/A	N/A		Reports and Attendanc e Registers

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
			activities are followed up.						reports compiled.				
MTOD 13	Organization al Design and Human Resource capacity	Filling of section 57 managers vacant posts	To ensure compliance on appointment of vacant section 57 managers posts.	BLM	Number of vacant section 57 managers posts filled within 3 months	Local Government: Regulation on Appointment and Conditions of Employment of senior managers	Four (4) reports developed on Appointment of section 57 managers for vacant posts in line with Regulation on appointment and conditions of employment of	2 Implementation reports developed.	Achieved : Two report on the status and progress on filling Snr management post compiled	N/A	N/A	OPEX	Council resolution, appointment letters

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							senior managers						
MTOD 14	Performance Management	Development and signing of performance agreements and plans and submission to CoGHSTA	To ensure compliance with Municipal systems Act	BLM	Signing of performance plans and agreements by all section 54A and 56 managers for 2018/19	PMS policy framework	Six (6) senior managers including Accounting officer with signed performance plans and agreements	All senior managers including accounting officer signed performance plans and agreement	Achieved : 05 performance agreements signed.	N/A	N/A	R 179 000.00	Signed employment contracts
MTOD 15		Coordination of performance	Ensure that employee	BLM	Conduct performance	Two sessions	Two sessions	Annual Individual	Achieved . Annual	N/A	N/A	OPEX	Individual performan

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		assessments sessions	performance as		e assessmen t for section 54A and 56 managers	conducted during 2017/18	of performa nce assessm ent conducte d for 54A and 56 manager s	Performanc e Assessmen t for 2017/18 fy	Individual assessm ent conducte d.				ce Assessme nt Report and Attendanc e Registers
MTOD 16				BLM	Signing of performanc e plans and agreements by all managers for 2018/19	PMS Policy framework available	Approval of PMS Cascadin g process plan	N/A	N/A	N/A	N/A	OPEX	Signed Performan ce Plans
MTOD 17				BLM	Conduct performanc e	New Indicator	Two sessions of	Annual Individual Performanc	Achieved . Annual Individual	N/A	N/A	OPEX	Individual performan ce

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					assessment for all Managers		performance assessment conducted for all managers	Annual Assessment for 2018/2019	Performance Assessment conducted				Assessment Report and Attendance Registers
MTOD 18	Back to Basics(B2B)	B2B Action Plan	Ensure focus on basic programmes and interventions	BLM	Compilation and approval of Back to basic Action plan 2018/19	B2B Action plan approved during 2017/18	One B2B Action plan 2018/19 developed and approved	Approved Back to basic Action plan for 2018/19	Achieved : B2B Action plan 2018/19 approved	N/A	N/A	OPEX	Approved B2B Action Plan 2018/19
MTOD 19		B2B Quarterly Reports	Ensure regular reporting and accountability	BLM	Compilation of quarterly B2B Reports	Four Quarterly B2B Reports compiled	Four Quarterly B2B Reports compiled	Annual 2017/18 B2B Report	Achieved : Achieved Annual B2B Report	N/A	N/A	OPEX	Quarterly Reports

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						during 2017/18		and 01 st Qtr 2018/19 B2B report	2017/18 and 1 st Qtr B2B Report 2018/19 compiled.				
MTOD 20	SDBIP	Development of SDBIP	To have a clear plan for implementatio n of IDP/Budget	BLM	Developme nt and approval of 2019/20 SDBIP	2018/19 SDBIP Compiled Approved	Approved of 2019/20 SDBIP	N/A	N/A	N/A	N/A	OPEX	Approved 2019/20 SDBIP
MTOD 21		Quarterly SDBIP Reports	To assess the quarterly performance of the institution against the set targets.	BLM	Number of Quarterly SDBIP Reports compiled	Quarterly SDBIP Reports compiled	Number of Quarterly SDBIP Reports compiled	4 th and 1 st Qtr SDBIP Report 2017/18	Achieved : 4 th Qtr and 1 st Qtr SDBIP Report compiled	N/A	N/A	OPEX	Quarterly SDBIP Reports

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MTOD 22		Annual Performance Report 2017/18	To assess the annual performance of the institution against the set targets	BLM	Compile Annual Performanc e Report 2017/18 and submit to AGSA	Annual Performance Report 2016/17 compiled and submitted to AGSA	Annual Performa nce Report 2017/18 compiled and submitte d to AGSA	Annual Performanc e Report 2017/18	Achieved . APR 2017/18 Compiled and submitte d to AGSA	N/A	N/A	OPEX	Annual Performan ce Report 2017/18
MTOD 23	Human Resource Development	Development and submission of WSP and ATR	To address skills gaps	BLM	Develop WSP and ATR by the end of April each year.	Retention Strategy reviewed	Submissi on of WSP and ATR to LGSETA by 30 th April.	N/A	N/A	N/A	N/A	OPEX	Retention strategy document and Council resolution for approval

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MTOD 24		Distribution of Skills Audit Form to employees for completion, Consolidate the form and submit to training committee, Training committee approve , submit to MM for signing off and submit to LGSETA	To improve the capacity of the employees and councillors.	BLM	Number of employees trained	Work skills plan	65 employees trained	35 employees	Achieved : 61 employee e trained	N/A	N/A	R 500 000.00	Training Report
MTOD 28	Learner ship programmes	Notify councillors when there is learner ship programme, Learners	To absorb as many unemployed graduates in the system	BLM	Number of External stakeholders capacitated through	600 learners assisted in 2017/18	600 Learners Recruited for learner ship	600 leaners recruited	Achieved : 600 learners recruited for	N/A	N/A	OPEX	Reports Names of beneficiaries

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		apply, selection of learners and train			learner ships and internships programme s		program me		learnersh ips				
MTOD 29	Purchase of furniture	Spending budget on purchasing furniture	To purchase furniture for the offices	BLM	% budget spent on purchase of furniture	100%	100%	100%	Not achieved	Budgetar y constrain ts	Budget adjustme nt	R 600 000	Proof of purchase Section 71 report
MTOD 30	Employee Wellness	Organize and present Employee Assistance campaigns for	To promote Employee Wellness and manage	BLM	Number of Medical Surveillanc e and	Two medical surveillance and campaigns	2 medical surveillan ce and 2 campaig ns	1 Awareness and 1 medical surveillance	Achieved : 1 Awarene ss and 1 medical surveillan	N/A	N/A	R 100 000.00	Surveillan ce report Invitation/ Notices

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KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
		all staff members	Injuries on duty (IOD)		wellness campaigns			campaigns conducted	ce campaig ns conducte d				Attendanc e register
MTOD 31	Fleet Management	Appointment and induction		BLM	Number of Fleet Committee established and inducted	New Indicator	Fleet Manage ment Committe e establish ed and inducted	Fleet Manageme nt Committee established and inducted	Achieved : Fleet manage ment committe e establish ed	N/A	N/A	OPEX	Report and Attendanc e Registers
MTOD 32	Sports Development and Programmes	Coordination of sports council meetings	To facilitate sports Council development	BLM	Number of Sports council meetings	Fixtures and programme of action	4 Sports council meetings coordinat	2 Sports council meetings coordinated	Achieved : Two sports Council	N/A	N/A	R 220 000	Reports

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			through Sports Council meetings, Talent identification, capacity building. facilitate workshops, host tournaments and Equipment		coordinated and supported	Annual calendar	ed and supporte d	and supported	meetings held				
MTOD 33		Talent		BLM	Number Talent identificatio n session held		2 Talent identificatio n	2 Talent identificatio n	Achieved : Two talent search sessions conducte d	N/A	N/A		Reports and Attendanc e

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MTOD 34		Coordination of capacity building session		BLM	Number capacity session held		2 Capacity building	01 Capacity building	Achieved : One capacity building conducte d	N/A	N/A		Reports and Attendanc e
MTOD 35		Hosting of Boxing Tournament		BLM	Number Boxing Tournamen t held		Boxing Tournam ent	N/A	N/A	N/A	N/A	R200 000.00	Reports and Attendanc e
MTOD 36		Mayor's tournament coordination	Promote excellence and high performance in sport	BLM	Number of Mayor' cup tournament held		1 developme nt and approval concept document and Ward elimination		Not achieved	Event postpone due to clash with other tourname nts and festivals	Activity will be done in Qtr 4	R500 000	Reports

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KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
								and main tournament					
MTOD 37		Mayor's Marathon coordination	Promote good health and excellence in athletics	BLM	Number of Mayor' Marathon tournament held		1 marathon	N/A	N/A	N/A	N/A	R100,00 0.00	Report & Attendanc e registers
MTOD 38	Sports coordination for employees	Organize sports activities for employees for healthy lifestyle.	Employees on healthy life style	BLM	Number of sporting activities coordinated and supported	Sports Developmen t plan	12 of sports days organize d and Municipal program me supporte d	06 of sports days organized	Achieved : 06 Sports day activities conducte d	N/A	N/A	R 786 520.00	Report and Attendanc e Register

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MTOD 39	Development review of Policies			BLM	Number of HR policies reviewed and approved by Council	Policies reviewed annually	Number of HR policies reviewed and approved by Council	Availability of Drafts	Achieved : HR policies reviewed	N/A	N/A		List of approved policies and Council resolution
MTOD 40	Records Management	Development of file plan and registry procedure manual		BLM	Number File plan developed and approved		One File plan develope d and approved	Draft Plan	Achieved : File plan develope d and approved	N/A	N/A		File plan and Council Resolution
MTOD 41	Employment Equity	Affirmative action	To ensure the Implementatio n of	BLM	Number EE reports compiled		One EE report compiled and submitte	One EE report compiled and submitted	Achieved 100% EE report	N/A	N/A		EE Report

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			employment equity		and submitted		d to Dept of Labour	to Dept of Labour	submitte d				
MTOD 42	Labour Relations	Grievance register	To record all grievances	BLM	Developme nt of Grievance Register		Grievanc e Register Develope d and updated	Grievance Register Developed and updated	Achieved : Grievanc e Register Develope d and updated	N/A	N/A		
MTOD 43	OHS Inspection	Health and safety working environment	To ensure compliance with OHS regulation	BLM	Number of OHS reports compiled		04 OHS reports compiled	2	Achieved 100% .Two Inspectio ns done	N/A	N/A		Inspection and Complianc e reports
MTOD 44	Ethics and Disciplinary Committee	To maintain high ethical standards	Ensure compliance with code of conduct	BLM	Number of meetings held per quarter		4 meetings held	2	Not achieved: only one meeting held		Adhere to schedule		Report

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									during qtr 1				
MTOD 45	HR committees	EE, OHS and Training committees.	To harmonize working environment and ensure compliance with labour regulations	BLM	Number of meetings held per committee		12 meetings held	6	Not achieved: 60% 2 EE meetings held, 2 OHS held	Members fail to form quorum for Training Committe e meetings	Adhere to schedule of meetings	OPEX	Report and Attendanc e Registers
MTOD 46		Coordination of Local Labour forum meetings		BLM	Number of LLF Meetings held		12 LLF meetings held	6 LLF meetings	Achieved : 6 LLF meetings held	N/A	N/A	OPEX	Report and Attendanc e Registers
MTOD 47	IT Management	IT Backup Systems	Renewal of backup system	BLM	Number of IT backup system report produced	New indicator	12 reports per annum	9 reports per quarter	Achieved : Backups were	N/A	N/A	R300,00 0	IT Backup System Quarterly reports

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									performe d.				
MTOD 48	Computers Acquisition	Purchase of Computers	Ensure availability of computers to staff and Councillors	BLM	Number of Computers purchased	Computers purchased during 2017/18	6 Laptops 3 Desktops 3 Printers	6 Laptops 3 Desktops 3 Printers	Achieved :13 laptops were purchase d, delivered and distribute d	N/A	N/A	R300 000	Specificati on POP
MTOD 49	Wifi Installation			BLM(Head office)	Availability of WIFI connection at Main office	New Indicator	Install WIFI at Main Office	Install WIFI at Main Office	Not achieved:	Insufficie nt budget	Revise the KPI	R800 000	Specificati on PO

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KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
MTOD 50	IT infrastructur e Acquisition	Purchase of IT infrastructure	Ensure that the IT system of the institution is efficient and operational.	BLM	Number of IT Infrastructu re equipment purchased and installed	New Indicator	Installatio n of Switch cabinets, Switches and Cat 6 cabling	Installation of Switch cabinets, Switches and Cat 6 cabling and Server peripherals	Achieved : Required equipme nt were purchase d	N/A	N/A	R 800 000	Specs POP
MTOD 51	Installation of Software	Purchase and installations		BLM	Software licenses for Systems Renewals		Number of Software s installed	Windows Enterprise Licenses MS Office licenses Enterprise and Solar systems	Achieved : Required software was purchase d (Solar Systems)	N/A	N/A	R 750 000	Specificati on POP

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MTOD 52	Upgrading of data line	Data line upgrading	Uninterrupted connectivity	BLM	% payment of data line upgraded	New Indicator	100 % Payment of dataline	100 % Payment of dataline	Achieved : dataline monthly payments done	N/A	N/A	R 400 000	Proof of payment
MTOD 53	Disaster discovery centre	Operational disaster recovery centre	Ensure business continuity	BLM	Number of disaster recovery centre established and operational	New Indicator	Number of disaster recovery centre established and operational	N/A	N/A	N/A	N/A	R250 000	Proof of operational Centre
MTOD 54	Network installation	Networking	Improvement of municipal uptime	BLM	Percent networking installation done	New Indicator	Networki ng	Convert traffic station to Microwave	Achieved : Microwave installed at old	N/A	N/A	R 170 000	Specificati on POP

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									traffic station				
MTOD 55	Licensing and registration of vehicles Management	Decentralizatio n of licensing services	To ensure that registering authority and Licensing services are provided at Tolwe.	BLM	Registering Authority and Licensing services are provided at Tolwe	Learners license services provided at Satellite offices.	Generate d Revenue and provide service through at Tolwe.	Engageme nt of the Department of Transport to open the registering authority transaction and Registering Authority transaction s open and services provided to communitie s.	Not Achieved	No Budget	Request Budget during adjustme nt.	OPEX	Reports on correspon dences with the Departme nt of Transport and revenue generated out of RA services.

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MTOD 56		Implementatio n of the licensing service action plan.	To ensure the provision of licensing services in an efficient, effective and economical manner.		To develop action plan for the manageme nt of the licensing and registration of vehicles.	Approved action plan	11 monthly reports on the impleme ntation of the licensing plan.	06 monthly reports, which appeared before Portfolio committee.	Achieved .06 report tabled before portfolio committe e	N/A	N/A	OPEX	Action Plan and implement ation reports.
MTOD 57	Traffic Management	Implementatio n of the traffic management operational plan.	To ensure the provision of traffic services in an efficient, effective and economical manner.	BLM	To develop an operational plan for traffic manageme nt.	Approved action plan	11 monthly reports on the impleme ntation of the operation al plan.	06 monthly reports, which tabled before Portfolio committee.	Achieved . 06 reports tabled before the portfolio committe e	N/A	N/A	OPEX	Action Plan and implement ation reports.
MTOD 58		Development of operational plan, distribute	Promote safety and security	BLM	Number of joint operations conducted.	2017/18 traffic and licensing managemen	12 Joint operation s	6 joint operations	Achieved . 6 Joint operation	N/A	N/A	OPEX	Attendanc e registers Reports

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KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
		to relevant stakeholders				t operational plan			conducte d				Pictures
MTOD 59	Pound management	Resuscitate pound services	Ensure provision of pound services in an efficient, effective and economic manner.	BLM	Operational ization of pound	Existing pound operation plan.	Number of Reports on pounding of stray animals	Process plan implementa tion and Pounding of stray animals	Achieved . Pound services has been resuscitat ed	N/A	N/A	R 60 000.00	Reports on impoundin g of stray animals
MTOD 60	Public Safety Plan	Review of the Community Safety Plan	Ensure the safety of communities.	BLM	Implementa tion of Community Safety Plan.	Existing Community Safety Plan.	Reviewe d Communi ty Safety Plan	Reviewed Community Safety Plan	Achieved Public safety plan has been reviewed	N/A	N/A	OPEX	Council approved Communit y Safety Plan.
MTOD 61		Safety education and awareness	To ensure the safety of the local communities.	BLM	Conduct safety awareness campaigns.	Community Safety Plan	3 safety awarene ss campaig ns	01 awareness campaign	Achieved .6 safety awarene ss campaig n	N/A	N/A	R 100 000.00	Minutes and attendanc e registers of awarenes

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
							conducte d.		conducte d				s campaign s conducted
MTOD 62	Safety	Safety project	Reduction of opportunities for crime.	BLM	Community Safety project established	Crime statistics.	Safety project establish ed.	Developme nt of a business plan and Registratio n of the project	Achieved . Communi ty safety project has been establish ed	N/A	N/A	OPEX	Registratio n document s and implement ation records.
MTOD 63	By-Laws	By-law enforcement	Ensure the health and safety of local communities.	BLM	Number of by-law enforcemen t operations conducted in	Community Safety Plan	2 operation s conducte d	Preparatory meeting and Operation conducted within	Achieved . 3 By- law enforcem ent conducte d in	N/A	N/A	OPEX	Records of operations conducted .

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
					Senwabarw ana			Senwabarw ana town	Senwaba rwana				
MTOD 65	Facilities Maintenance	Implementatio n of a facilities management plan	To ensure the implementatio n of a facilities management plan.	BLM	% implementa tion of Facilities manageme nt plan.		100% impleme ntation of facility maintena nce plan	100% implementa tion of facility maintenanc e plan	Achieved . Facility maintena nce plan achieved 100%	N/A	N/A	R 400 000.00	Final approved plan.
MTOD 66	Institutional Management meetings	Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution,	To hold management meetings for proper planning and monitoring.	BLM	Number of manageme nt meetings held	Year plan developed	24 (1 bi- weekly)	12	Achieved : 12 manage ment meetings held	N/A	N/A	OPEX	Schedule of meetings Minutes/R eport Attendanc e registers Resolution register

KPA		INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT											
NDP		BUILDING A CAPABLE AND DEVELOPMENTAL STATE											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMA NCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	EXPECTED PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performanc e	Reason for variance	Corrective Measure		
		reminders and meeting											
MTOD 67	Local Intergovernmental Relations	Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting	Promote intergovernmental relations within Blouberg Municipality	BLM	Number of the local IGR Forum held	Schedule of the meetings	4 meetings per annum	2	Not achieved: Only one meeting held during quarter 2		Adhere to the schedule	OPEX	Agenda Minutes/R eport, Attendanc e registers and Resolution implement ation monitor

3. ECONOMIC DEVELOPMENT AND PLANNING

KPA		LOCAL ECONOMIC DEVELOPMENT											
NDP		EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE											
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME (OUTPUT 3)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective Measure		
LED1	Support to LED projects	Assessment and selection of projects for financial support	Provide support to LED Projects	BLM	Number of LED projects supported and sustained	LED projects in place	02 supported LED projects	Conduct Needs analysis and Facilitate the procurement of	Achieved : Need analysis conducted. SCM processes completed	N/A	N/A	R 500,000.00	Project monitoring reports

KPA		LOCAL ECONOMIC DEVELOPMENT											
NDP		EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE											
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME (OUTPUT 3)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective Measure		
								projects resources					
LED2	Job Creation and coordination of job creation initiatives	Recruitment and coordination of participants	Ensure creation of job opportunities through EPWP	BLM	Number of Job opportunities Created and sustained through municipal EPWP by June 2018/19	250 EPWP job opportunities created in the 2017/18 FY	250 jobs created and sustained through EPWP project.	250 appointed EPWP	Achieved . 250 EPWP participants appointed	N/A	N/A	R3 000 000	Register of beneficiaries.
LED3	District EPWP Coordination	Coordination of Institutional EPWP	Reporting to the District about job opportunities		Number of job created	Municipal EPWP policy compliance	80 job created	Report work opportunities to the district	Achieved : EPWP Report submitted to CDM	N/A	N/A		Reports
LED4	Blouberg RRR	Cooperative programme	Ensure establishment of	BLM	Number of cooperatives established	Integrated Waste Management Plan	2 Cooperative established	2 cooperatives established	Achieved : two cooperatives	N/A	N/A	OPEX	Cooperative certificate and proof meetings

KPA		LOCAL ECONOMIC DEVELOPMENT											
NDP		EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE											
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME (OUTPUT 3)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective Measure		
			Cooperatives				d with 05 youth	and capacitated	established				or workshops
LED 5	Unemployed persons database	Create an unemployed graduates' database for skills development	Develop and maintained unemployment database	BLM	Number of unemployed database developed.	Blouberg Unemployed Database in place	01 database developed	Develop application forms to enlist unemployed graduates and Compile database report to EXCO and Council for approval	Not Achieved : Forms were distributed to various wards:	Forms were distributed to various wards through Ward Councilors and the response was poor	Intensify publication of the programme through notices and flyers	OPEX	Database Quarterly Reports Council Resolution
LED6	Coordination of job creation through CWP (community	To coordinates, job creation through the funded CWP, as well as	BLM	BLM	Number of Reports on the coordination of CWP	Programme in place with 967 (both participants	4 CWP Reports Compiled	2 CWP Reports compiled	Achieved : Two reports on CWP have	N/A	N/A	OPEX	Quarterly Reports

KPA		LOCAL ECONOMIC DEVELOPMENT											
NDP		EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE											
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME (OUTPUT 3)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective Measure		
	work programme	activities and programmes of CWP				and support staff)			been compiled.				
LED 7	SMME Development and Coordination	Capacity building for SMME	To give the SMME support.	BLM	Number of capacity building sessions and trainings conducted	4 SMME's trained	4 capacity building sessions targeting 70 individual SMME's	2 Capacity building session targeting 70 individual SMME's	Achieved :2 Capacity building session have been conducted	N/A	N/A	OPEX	Attendance Registers Reports
LED 8	Flea Markets	To host the flea markets.	To show case the handwork and artefacts of the locals	Senwabar wana	Number of flea markets conducted	SMMEs' Database in place	4 flea markets conducted	2 Flea markets shows conducted	Achieved :2 Flea markets shows conducted	N/A	N/A	R150 000	Reports, pictures and Attendance registers

KPA		LOCAL ECONOMIC DEVELOPMENT											
NDP		EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE											
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME (OUTPUT 3)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective Measure		
LED 9	Social and Labour Plan coordination	Social Labour plans coordination	To ensure that mining companies give back to communities where they are operating.	BLM	Number of Reports on the SLP coordinated	Quarterly meetings with mining houses	04 Reports per annum	2 reports on SLP	Achieved : Two SLP reports compiled.	N/A	N/A	OPEX	Reports
LED 10	Street trading in Senwabarwana and Alldays	Management and control of hawkers and hawker stalls in Senwabarwana and Alldays	To assist the hawkers to operate without hassels.	BLM	Number of meetings held on management of hawkers and hawker stalls in Senwabarwana and Alldays	hawkers and hawker stalls in place Revised informal trading by-law in place	04 quarterly meetings held with hawkers' associations (all hawkers in Alldays and Senwabar	Two Meetings with hawkers	Achieved : Two meetings held with hawkers	N/A	N/A	OPEX	Minutes, attendance registers, hawkers database

KPA		LOCAL ECONOMIC DEVELOPMENT											
NDP		EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE											
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME (OUTPUT 3)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANCE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective Measure		
							wana with permits).						
LED 11	Tourism development and Coordination	Provide support to tourism activities within the Municipality.	To market tourists places in the municipality	BLM	Number of tourism road shows conducted	New Indicator	4 quarterly events	2 tourism roadshow conducted	Achieved : Two roadshow conducted	N/A	N/A	R100 000	Reports and Council Resolution

4 BUDGET & TREASURY FINANCIAL VIABILITY AND MANAGEMENT

KPA	FINANCIAL VIABILITY AND MANAGEMENT												
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)												
OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
FVM1	Financial Management	To comply with the financial management regulations	To effectively and efficiently manage the financial affairs of the municipality	BLM	Number of Budget Steering Committee meetings	Process plan	4 meetings held for the year	2 meetings held.	Achieved. 2 Meetings held (Target Achieved)	N/A	N/A	OPEX	Minutes, Report Attendanc e Register
FVM2	Financial management and Planning	Establishment of IDP/Budget steering committee	To shape planning and revenue managemen t.	BLM	To appoint members of budget/IDP steering committee in line with the regulations	1 Budget/IDP steering committee	1 budget steering committee appointed	1 Budget/IDP steering committee appointed	Target Achieved	N/A	N/A	OPEX	Appointme nt letters
FVM3	Revenue Enhancemen t strategy.	Billing and collection of revenue	To explore all revenue sources and	BLM	Amount of revenue collected from electricity	R 56 666 000 Collected	R56 666 000 of Services	R 12.4 m Collected	Not achieved. R 9,6M collected	Illegal connectio n and non- payment	Change conventi onal meters as	OPEX	Revenue Report

KPA	FINANCIAL VIABILITY AND MANAGEMENT												
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)												
OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
			to maximise collection		sales as budgeted		revenue collected			by Business customer s	agreed with custome rs		
FVM4		Billing and collection of revenue	To explore all revenue sources and to maximise collection	BLM	Amount of revenue collected from Rural developme nt as budgeted	R1.6 Collected	R 1.6 amount of Rural developm ent income collected	R 400 000 Collected	Not achieved. R 382K collected.	No awarene ss campaigns were organize d during the period	Awaren ess campaigns to be resuscit ated	OPEX	Revenue Report
FVM5		Billing and collection of revenue	To explore all revenue sources and to maximise collection	BLM	Amount of revenue collected from other sources	R 40.1 million Collected	R 40 150 464 amount collected from other revenue sources	R 10.0m collected	Not achieved. R 3,3m collected	Land was not disposed as planned	Dispose land as planned	OPEX	Revenue report

KPA	FINANCIAL VIABILITY AND MANAGEMENT												
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)												
OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
FVM7			To update the municip al ratepaye r on the new develop ments	BLM	Meeting with ratepayers forum/ association s	None	Two Meeting held with Ratepayer s associatio ns	Meeting held with different association s	Not achieved	No meeting was organise d during the period.	Needs political interven tion	OPEX	Attendanc e register
FVM8	Expenditure Management	Timeous payment of salaries, statutory deductions and allowances	To manage cash flow	BLM	Pay salaries, statutory deductions(3 rd parties) on time	12 payment of salaries, third parties and councillors on time	12 Payment of salaries, third parties and councillors	6 payment of salaries, third parties and councillors on time	Target Achieved	N/A	N/A	OPEX	Salaries Report

KPA	FINANCIAL VIABILITY AND MANAGEMENT												
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)												
OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
							allowance s on time						
FVM9		Submission of statutory EMP 501 to SARS within timeframe	To comply with financial regulations	BLM	Submission of EMP 501 return to SARS	2 EMP501 submitted to SARS	2 EMP501 submitted to SARS on 30 th October 2018 and 31 st May 2018 respectively	EMP501 submitted to SARS on 30 th October 2018	Achieved. EMP501 submitted 14 days after the 30 th October 2018	EMP501 was normally submitted manually at a branch and due to SARS internal issues, the EMP501 was never captured on their system	We have since started submitting via efilling which will eliminate the problem all together	OPEX	EMP 501 Return

KPA	FINANCIAL VIABILITY AND MANAGEMENT												
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)												
OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
FVM10		Develop and Update Fruitless and wasteful expenditure register	To regularise the fruitless and wasteful expenditure	BLM	Fruitless and wasteful expenditure register updated	12 fruitless and wasteful expenditure register updated	12 fruitless and wasteful expenditure reports updated	6 fruitless and wasteful expenditure register updated	Target Achieved	N/A	N/A	N/A	Fruitless and wasteful expenditure reports
FVM11		Timeous payment of creditors	To assist the creditors	BLM	% Payment of creditors on time	100 % payment of creditors paid within 30 days	100% payment of creditors within 30 days of receipt of invoice	100% payment of creditors within 30 days of receipt of invoice	Not achieved. 98% payment of creditors within 30 days of receipt of invoices.	There were few invoices which were paid after 30 days due to end users not satisfied.	Encourage end user department and suppliers to submit invoices only when all terms are met	OPEX	Invoice register
FVM12		Development and updated	To ensure that service providers	BLM	Number retention	12 Retention register	12 retention register	6 Retention register developed	Target Achieved	N/A	N/A	N/A	Retention Register

KPA		FINANCIAL VIABILITY AND MANAGEMENT											
NDP		BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
		Retention Register	perform quality work		reports updated	developed and updated	developed and updated	and updated					
FVM13		VAT 201 submitted within legislated timeframes	To manage the VAT returns	BLM	Number VAT returns submitted within legislated timeframe	11 VAT returns submitted on time	11 VAT returns submitted on monthly	6 VAT returns submitted on time	Achieved. 6 VAT returns submitted on time	N/A	N/A	N/A	VAT 201 Submitted
FVM14		Capture spending FMG project. Compile spending report in terms of section 71 report.	To account for the grant received	BLM	% of FMG by 30 June 2019	FMG total budget allocated	100% (Total budget spent	50%FMG spending.	Target Achieved	N/A	N/A	2,534,000	FMG Report submitted to National Treasury
FVM15		Capture spending on capital project		BLM	% Operational budget	100% Operational expenditure spends	100% Operational	50% capital expenditure	Target Achieved	N/A	N/A	OPEX	Quarterly Financial Report

KPA	FINANCIAL VIABILITY AND MANAGEMENT												
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)												
OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
		Compile spending reports in terms of section 71 report.			spent by 30 June 2019		expenditur e spends						
FVM16		Capture spending on capital project Compile spending reports in terms of section 71 report.	To manage spending on the grant	BLM	% capital budget spent by 30 June 2019	100% Capital expenditure spends	Projected capital expenditur e budget spends	25% capital expenditure	Target Achieved	N/A	N/A	OPEX	Quarterly Financial Report
FVM17	Assets and Inventory Management	Develop schedule for asset verification, circulate to all departments and verification of assets	To assess the value of the assets and inventory	BLM	Number of assets verifications conducted	2 assets verifications conducted	No of assets verified and recorded to fixed register.	N/A	N/A	N/A	N/A	OPEX	Asset Verificatio n Report

KPA		FINANCIAL VIABILITY AND MANAGEMENT											
NDP		BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
FVM18		Develop stock taking schedule and do stock counting	To update the register.	BLM	Number of stock taking performed per annum	7 Stock count conducted	11 Monthly stock count conducted	7 monthly stock count conducted	Target Achieved	N/A	N/A	OPEX	Report
FVM19		Preparation and approval of adjustment budget	To amend the budget positively or negatively.	BLM	Adjustment budget approved by Council by 28 February 2019	Adjustment budget for 2016/17	Adjustment budget approved by Council	N/A	N/A	N/A	N/A		Council resolution and adjusted budget
FVM20		Interests on Investment received as budgeted	To report on the interests on investments	BLM	Interest on investment received as budgeted	R1 700 000 received as investment income	R1 700 000 Received as interest on investment	R 408 900	Target Achieved	N/A	N/A		Investment register
FVM21		Table budget to Council on or	To allow the public to interact with	BLM	To submit draft budget to	2017/18 draft	1 Draft and Final Budget	N/A	N/A	N/A	N/A		Council Resolution

KPA		FINANCIAL VIABILITY AND MANAGEMENT											
NDP		BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
		before 31 March 2019	the draft budget		Council by 31 March 2019	Budget in place	submitted to Council by the 31 st March 2019						
FVM22		Compile the section 71 report. Submit to treasury within 10 days after month end. Submit to council for approval.	To manage the cash flow of the municipality.	BLM	Number of section 71 report submitted to Treasury within 10 days after the end of the month	12 x 2017/18 Section 71 report	12 x section annual report submission	6 x section 71 report submitted to treasury within 10 days after the end of each month	Target Achieved	N/A	N/A	OPEX	Copy of acknowledgement of receipt by treasuries
FVM23		Compile AFS Process plan, Submit to management for inputs, submit to audit committee, Compile the	To account for the utilisation of the municipal funds and to hand over to	BLM	To prepare and submit annual financial statements to the Auditor	2016/17 Financial statements submitted to the Auditor General by	Availability of AFS process Plan	Submission of AFS 2017\18 annual financial statements	Target Achieved	N/A	N/A	OPEX	Acknowledgement of receipt of annual financial statements by

KPA		FINANCIAL VIABILITY AND MANAGEMENT											
NDP		BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
		Annual Financial Statement, and Review the Annual Financial Statement, present to management, present to audit committee, Submit to AG.	AG for auditing.		General by 31 st August 2018	31 st August 2017		to Auditor General					Auditor General
FVM24		Set date for adjudication committee. Adjudicate tenders within time frame (90 days after closure of the tender). Write adjudication report to the	To ensure that tenders are adjudicated upon on time.	BLM	% of tenders adjudicate d within 90 days of closure period (# tenders adjudicate d / # of tenders closed and	95% of all tenders adjudicated within 90 days for the 2017\18 FY	100% (# tenders adjudicate d / # tenders closed and due for adjudicatio n)	100% (# tenders adjudicated / # tenders closed and due for adjudicatio n)	Target Achieved	N/A	N/A	OPEX	Monthly Tender Reports

KPA		FINANCIAL VIABILITY AND MANAGEMENT											
NDP		BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
		Accounting Officer.			due for adjudication)								
FVM25	SCM – Demand Management	Development and Implementation of Procurement plan	To manage the procurement process and cash flow.	BLM	To develop municipal procurement plan by 30 th June 2019.	Procurement Plan developed and submitted in all previous years	Procurement plan developed and implemented	N/A	Target Achieved	N/A	N/A	OPEX	Procurement plan and implementation report
FVM26	Free basic Services	Awareness campaign/Identification of indigents, issuing of indigent registration forms, and registration an indigent	To provide free basic services to the deserving customers.	BLM	Number of reports on indigent management	1 Indigent register updated	2 reports issued on indigents update	First indigent register update	Not achieved	Deferred to 3 rd quarter	Deferred to 3 rd quarter	OPEX	Indigent register Reports on indigent management

KPA		FINANCIAL VIABILITY AND MANAGEMENT											
NDP		BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL & INSTITUTIONAL)											
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-DEC)	Actual Performance	Reason for variance	Corrective measure		
FVM27		To Develop final budget 201920 financial and submit the final budget for approval	To effect new changes to the rates and taxes	BLM	To submit final budget to council by 31 May 2019	IDP/Budget Process Plan	One Final budget submitted to council	N/A	N/ A	N/A	N/A	OPEX	Final budget and Council Resolution
FVM28		Collection of information, draft customer database and finalize database	To profile all the municipal customer database.	BLM	Number of reports of revised credible customer database developed and updated	Customer database in place	1 revised Credible customer Database developed and updated	Completion of the developme nt of customer database and quarterly reports on updating of the database	N/ A	N/A	N/A	OPEX	Customer data base

13.5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP1	Management and Coordination of Municipal Audit programmes	Develop risk Internal Plan for approval	To provide independent objective assurance and consulting activities of the internal control systems, risk	BLM	Number of risk based internal audit plan developed and submit to Audit Committee for approval.	Approved Risk based audit plan	1 Approved risk based audit plan by 30 June 2019	Risk Based Internal Pan developed and approved	Achieved: Risk based Audit Plan approved	N/A	N/A	OPEX	Risk Based Internal Audit Plan & Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			management and governance processes.										
GGPP2		Develop risk audit plan, identify risks and mitigate them	To provide independent objective assurance and consulting activities of the internal control systems, risk management and governance processes.	BLM	% implementation of risk based internal audit plan	Risk based audit plan	100% implementation of approved risk based audit plan	100% Implement ation of approved risk based audit plan	Achieved 100% implementation of risk based audit plan	N/A	N/A	OPEX	Action Based Internal Audit plan & Implement ation plan
GGPP3		Sitting of Audit Committee meetings	Ensure regular sitting of Audit Committee	BLM	Number of audit committee	Audit committee meeting are	4 audit committee meeting held	02 Audit committee	Achieved: Two Audit Committe	N/A	N/A	R 400 000.00 for	Attendanc e register , minutes, reports

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
					meeting held	held as per MFMA		meeting held	e meeting held			allowance and	
GGPP4		Coordination and sitting of Audit Steering Committee	To deal with all the issues in the Audit Action plan	BLM	Number of audit steering committee meeting coordinated	Audit Action plan	24 audit steering committee meeting coordinated	12 Audit steering committee meeting coordinated	Achieved. Audit Steering Committee held	N/A	N/A	OPEX	Attendance Register Reports/M inutes Invitation
GGPP5		Development and submission of AGSA action plan to council for approval.	To improve municipal internal controls and systems	BLM	Number of AG action plan approved by council	2016/17 Action plan in place	1 Action plan 2017/18.	N/A	N/A	N/A	N/A	OPEX	Action plan and council resolution
GGPP6		Implementation of AGSA Audit Action Plan	To address all queries raised by the external audit	BLM	% of Auditor General	83 % of Audit Action Plan	100% Audit Action Plan	100% External audit	Not Achieved: 96 %		Adhere to audit action	OPEX	External Audit Action Plan

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
NDP	ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT												
OUTCOME 9	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
					queries resolved.	issues resolved	issues resolved	queries resolved	queries resolved.		implement ation		
GGPP7		Develop Internal Audit Action plan, capture all issues raised by internal audit, attend to issues and report on progress	To address all queries raised by the internal audit	BLM	% of internal audit queries resolved.	Internal audit unit in place and annual audit plan annually developed	100% Audit queries resolved	100% internal audit queries resolved	Achieved	N/A	N/A	OPEX	Internal Audit Action
GGPP8		Audit & Risk Committee allowance	To ensure that Audit & Risk Committee Members are paid	BLM	% of payment of Audit & Risk Committee allowances	Audit & Risk allowance paid per claims (100%)	100% payment of Audit & Risk Committee allowance	50% allowance paid to audit & Risk Committee members	Achieved. Audit committee allowance processed and paid	N/A	N/A	R40000 0.00	Expenditur e Report

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP9	Municipal Risk Security Management	Risk identification Risk assessment Determining risk response Risk monitoring Risk reporting	To protect the municipality from potential risk.	BLM	To develop project risk register for risk manageme nt	2017/18 Risk Register Reviewed and updated	4	2X Review and update of risk register	Risk register developed and updated	N/A	N/A	OPEX	Risk register
GGPP 10			Resolve Risk committe e resolution s	BLM	100 % Implementa tion Risk Committee resolutions	2017/18 Risk Resolutions register	% risk committee resolution s resolved	100% resolution of risk committee resolution s per quarter	Not achieved	Manage ment does not have control over	Revise the target	OPEX	Risk Committe e resolution Register
GGPP 11		Development of schedule of trainings to be presented to management, Risk and Audit	To provide independent objective assurance and consulting	BLM	Number of risk awareness campaigns coordinated	Risk Implementa tion Plan	2 Risk awarenes s campaign s	1 Risk awarenes s campaign s	Achieved: One risk awarenes s campaign conducted	N/A	N/A	OPEX	Attendanc e register / Invitation

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		Committees, EXCO committee and to Council for approval	activities of the internal control system, risk management and governance processes		and supported		coordinate d and supported	coordinate d and supported					
GGPP 12		Development of schedule of meetings to be presented to management, Risk and Audit Committees, EXCO committee and to Council for approval	To adhere to the schedule of meetings.	BLM	Number of risk committee meetings coordinated	Risk Implementation Plan	4 risk committee meetings coordinated	1 Risk committee meetings coordinated	Achieved: Two risk committee meetings held.	N/A	N/A	OPEX	Minutes of the meeting Attendanc e register Risk Managem ent report

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 13		Provision of Municipal physical Security	To protect the municipal properties and employees against potential threats.	BLM	Number of security managem ent reports compiled and submitted to EXCO and council	Security contracts in place	100% security incidents reported and investigate d	100% security incidents reported and investigate d	Achieved: security incidents reported	N/A	N/A	12,720, 000	Security managem ent reports
GGPP 14		Development and Regular updating of Risk	To ensure reduction and mitigation of risks within the municipality.	BLM	To develop risk managem ent register	Risk Managem ent and Fraud implementa tion Plan	1 Risk register developed by the 30 June 2019	Developm ent and approval of a revised risk register, and update of risk register	Achieved. Risk register developed and approved	N/A	N/A	OPEX	Risk register Reports on risk assessme nt

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 15		Anti-Fraud and Corruption awareness campaign	To provide independent objective assurance and consulting activities of the internal control system, risk management and governance processes	BLM	Number of fraud and corruption awareness Campaigns Coordinated and Supported		2 anti-fraud and corruption awareness campaigns held	1 anti-fraud and corruption awareness campaigns held	N/A	N/A	N/A	R 40 000.00	Attendance register
GGPP 16	Community Participation	Ward public Report back meetings.	To improve and encourage participation of stakeholders and communities in the	BLM	To Coordinate meetings of stakeholders and communities as per approved	Schedule of meetings	88 ward public meetings for all 22 wards	To hold Ward public meeting in all the 44 wards (Report	Achieved: All 44 meetings were held	N/A	N/A	OPEX (part of the community participation vote)	Attendance Registers Schedule of meetings

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			municipal affairs.		schedule of meetings.			back meetings)					Quarterly Reports
GGPP 17	Complaints management	Develop complaints management register	To ensure complaints received are resolved.	BLM	% of Complaints resolved	Customer care register book, suggestion boxes /presidentia l & premier hotline	100% of complaints received resolved	100% complaints received resolved	Achieved: 100% complaints received and resolved	N/A	N/A	OPEX	Complaint s managem ent register, customer care reports
GGPP 18	IDP/budget Review and Stakeholder Consultation s	Development of IDP Process plan, Analysis phase, Draft IDP/Budget 2019/20 developed and submitted to Council for adoption by 31 March 2019		BLM	Number IDP/Budget Process plan developed and approved	2017/18 Process plan Developed and approved	2018/19 IDP/Budg et Process plan	2018/19 IDP/Budg et Process plan	Achieved: 2018/19 process plan approved	N/A	N/A	OPEX	Approved Process plan and Resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		and Final IDP submitted to Council for approval by end of May 2019											
GGPP 19		Coordination of Rep Forums		BLM	Number Rep Forums Held	02 Rep forums held during 2017/18	2 Rep forums	01 Rep Forum held	Achieved: One IDP/Budget Rep forum held	N/A	N/A	R 500 000.00	
GGPP 20		Development of Draft and Final IDP/Budget 2019/20	To review the 2018/19 IDP/Budget that is aligned to the budget	BLM	To develop Credible IDP/Budget Document	2018/19 IDP/Budget approved	2019/20 IDP/Budget approved	N/A	N/A	N/A	N/A		Draft and Final IDP and , Council resolution
GGPP 21		IDP\Budget 2019/2020 Public Participation	To consult communities and stakeholders on the draft	ALL WARDS	Public Participation report	08 meetings held	08 meetings	N/A	N/A	N/A	N/A		Attendance registers and reports

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			revised IDP/Budget										
GGPP 22		Coordination of engagement sessions		BLM	Number of IDP engagemen t session held	New Indicator	02 IDP engageme nt session	N/A	N/A	N/A	N/A		Attendanc e registers and reports
GGPP 23	Ward committees sanctioned program	Provide support for effective and functional ward committees in all wards	To ensure continues support to all ward committees for effectiveness and functionality.	ALL WARDS	Number of ward committees sanctioned meetings coordinated and supported	Schedule of meetings	132 ward committee meetings coordinate d and supported	44 ward committee meetings held	Achieved: all 4 meetings were held	N/A	N/A	OPEX	Bi-monthly ward committee Reports, Minutes attendanc e register
GGPP 24	Out of Pockets Expenses for Ward committees	Develop payment roll forward committees	To Comply with guidelines on allocation of our pocket expenses for	BLM	Number of ward committee members	220 ward committees members paid stipend	220 ward committee s members	Payment of 440 stipends	Achieved: All Ward committee s were paid their	N/A	N/A	R4,629, 244,00	Proof of payment/ payment roll for Ward

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			ward committees.		paid stipend		paid stipend		monthly stipend				Committe es
GGPP 25	Mayoral Public Participation program	To engage in programmes that foster participation, interaction and partnership	To enable the public to interact with the Mayor	BLM	Four Mayoral public participation held.	4 Mayoral Public participation programmes	1 Mayoral public participation programmes	2 Mayor public participation programmes	Achieved: Two sessions held. On the 30/07/2018 and 26/10/2018	N/A	N/A	OPEX	Mayoral Public Participati on program
GGPP 26	MPAC Programme	Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting,	To build accountable and transparent governance structures responsive to the need of the community	BLM	Number of oversight meetings coordinated	Approved Schedule of meetings	4 Oversight meetings coordinated and held	N/A	N/A	N/A	N/A	R 500 000.00	Attendanc e registers, minutes & Reports, Resolution register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		distribution, reminders and meeting											
GGPP 27	Mayors Bursary Fund	Develop Mayor's Bursary Policy, Issue out advertisement and bursary application forms, Short listing of the applicants and issuing of bursary confirmation letters to successful applicants and Pay institutions and service providers	To provide financial assistance to needy community members	BLM	To provide bursary fund to needy community members	Mayor's Bursary Policy	Provision of bursaries to the awarded needy members of the communiti es	2 Meetings coordinate d	Not achieved:	Progra mme still under investig ation by IA	Finalize the process	R 286 200.00	Proof of payment to institutions Reports on progress by bursars

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 28		Monitor progress on existing beneficiaries and report	To monitor and evaluate progress of existing beneficiaries of mayor' bursary fund	BLM	Number of quarterly reports of bursary beneficiaries to council	3 bursary beneficiaries	4 Reports per developed and submitted to Council	Issue out advertisement and bursary application forms and Council reviews/revises priority areas of study	Achieved: Bursars progress monitored and report generated	N/A	N/A	OPEX	Quarterly reports
GGPP 29		Develop reports to council on fraud and corruption cases investigated	To minimize corrupt activities	BLM	Number of fraud and corruption cases investigated.	New indicator	Four (4) Reports developed	2 report submitted to Council	Achieved: Two reports compiled	N/A	N/A	OPEX	Fraud and corruption Reports developed and council resolutions

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 30	Arts & Culture Programmes	Develop schedule to relevant stakeholders as per calendar	To give Support on Heritage celebrations of all traditional houses	All traditional leaders within the municipalit y	Number of heritage and cluster cultural competition coordinated and supported	Year plan	Coordinati on and financial support heritage events by traditional authorities that host the events	2 reports developed	Achieved : events coordinate and supported	N/A	N/A	R 50 000.00	Report
GGPP 31	Participation of traditional leaders Council affairs	Involvement of traditional leaders to participate in council affairs	Enhance participation of Traditional leaders in the affairs of the Municipality	BLM	Number of traditional leaders participatin g in council as approved by MEC.	New indicator	One (1) traditional leaders participati ng in all Council sittings	1 in- house training workshop on council policies and other related matters	Not achieved:	Invitatio ns are circulate but they do not attend	The matter elevated to office of the Mayor for interventio n	OPEX	Minutes of council meetings ,Attendanc e registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 32		Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting		BLM	Number of Mayor/Magoshi meetings coordinated and supported	Four meetings of Mayor Magoshi held during 2017/18	4 Mayor/Magoshi meetings coordinated and supported	02 traditional leaders participating in council sitting	Achieved: Two Mayor/Magoshi meetings coordinated	N/A	N/A	OPEX	Attendanc e Registers Reports/M inutes Notice of the meetings
GGPP 33	Council Support	Development of schedule of meetings, issue to all relevant stakeholders, development of documentation	To provide strategic and administrative support to the through coordination of strategic	BLM	Number of Council meetings coordinated and supported.	Approved schedule of meetings/ Council Calendar	Five (5) Ordinary Council meetings coordinated and supported	02 ordinary council meetings coordinated and supported	Achieved: Two Council meetings held on the 30/07/2018 and 26	N/A	N/A	OPEX	Attendanc e Registers Reports/M inutes

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		with invitation for a meeting, distribution, reminders and meeting	meetings and forum.						October 2018				Notice of the meetings
GGPP 34	In- house Training workshop of councillors	Train newly elected councillors on council policies and other related matters	To capacitate the councillors.	BLM	Number of in- house training workshop for newly elected councillors	In house training conducted for newly elected councillors in the previous council term	Two (2) in house training workshop for all councillors	1 in- house training workshop on council policies and other related matters	Achieved: One in house training held	N/A	N/A		Report on in house training of councillors , attendanc e register.
GGPP 35		Development of schedule of meetings, issue to all	To allow the portfolio committee members to	BLM	Number of portfolio committee meetings	Council Calendar	11 portfolio committee	5	Achieved: Portfolio	N/A	N/A	OPEX	Attendanc e Registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting	deal with departmental issues.		coordinated and supported		meetings coordinated and supported		committees held				Reports/M inutes Notice of the meetings
GGPP 36		Development of schedule of meetings, issue to all relevant stakeholders, development of documentation with invitation for a meeting, distribution, reminders and meeting	To enable Executive committee to identify issues for council decisions.	BLM	Number of Executive Committee meetings Coordinated and Supported	Meetings of EXCO held during 2017/18	11 executive Committee meetings coordinated and supported	5	Achieved:	N/A	N/A	OPEX	Attendanc e Registers Reports/M inutes Notice of the meetings

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 37		Coordination of Petitions and Public Participation Committee meetings		BLM	Number of Petitions and Public Participatio n Committee meetings coordinated and supported		4 Petitions and Public Participati on Committe e meetings coordinate d and supported	2 Petitions and Public Participati on Committe e meetings	Achieved: Petitions and Public Participati on Committe e meetings coordinate d and supported	N/A	N/A		Attendanc e Registers Reports/M inutes Notice of the meetings
GGPP 38		Coordination of Ethics Committee meetings		BLM	Number of Ethics and Disciplinary Committee meetings coordinated and supported		4 Ethics and Disciplinar y Committe e meetings coordinate d and supported	2 Ethics and Disciplinar y meetings	Not achieved: Only one meeting held during quarter one	Meeting s were not coordin ated	Adhere to the schedule		Attendanc e Registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 39		Coordination of multiparty whipperry meetings		BLM	Number of Multi – Party Whipperry caucus meetings coordinated and supported		4 Multi – Party Whipperry caucus meetings coordinated and supported	2 Multi – Party Whipperry caucus meetings	Not achieved: No meetings were held	Clash of meetings	Adherenc e to the schedule		Reports/M inutes
GGPP 40		Convene all ward committees on a 3 days information sharing session to have resolution to deal with service delivery challenges encountered	To engage on the issues raised by ward committees and to give feedback on the previous conference.	BLM	Number of Ward Committee conference held	Corporate calendar	1 Annual ward committee s conferenc e coordinate d and supports	1 Annual ward committee s conferenc e coordinate d and supports	Achieved: Ward Committe e conferenc e held	N/A	N/A		Agenda, report and conferenc e declaratio n ,attendanc e register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 41	Communicati on management	Development of draft communication strategy and circulate it to all departments for inputs, finalization of the newsletter and submit to council for approval	To provide communicatio n support services, public liaison, marketing management	BLM	To review communica tion, corporate and branding strategy	Communic ation and Branding strategies	1	communic ation and corporate branding strategy revised	Achieved. Communic ation strategy revised	N/A	N/A	OPEX	Communic ation strategy council resolution
GGPP 42		Secure slots/ space with media houses	To ensure all compliance website materials are placed on the website in time	BLM	Number of media statements /articles issued		16 media statement s/alerts issued to various media houses	8 media statement s/alerts issued to various media houses	Achieved: ? media statement s issued	N/A	N/A	OPEX	Media articles

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
GGPP 43		Develop of specification, Submit to SCM for procurement processes	To produce quarterly municipal newsletter	BLM	Number of corporate diaries (550) and calendars (1000) provided.		550 corporate diaries (550) and calendars (1000) provided	N/A	N/A	N/A	N/A	OPEX	Delivery note
GGPP 44	Website management and maintenance			BLM	% of all submitted legislated and regulated municipal information posted on the website		100% posting of all website compliance content	100% Posting of all quarterly required information	Achieved: Website updated 100 %	N/A	N/A	OPEX	Reports on website contents submitted and posted
GGPP 45	Newsletter	Development of draft newsletter n		BLM	Number of community newsletters		2 Editions and developed	1 Edition printed	Not achieved:	Delays in the producti	Fast-track the	R127,000	Delivery note

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		and circulate it to all departments for inputs, finalization of the newsletter and submit to service provider for printing			editions printed		and printed comprise 8000 newsletters copies	(4000 Newsletter copies)		on the newsletter	process of pro		Copy of newsletter
GGPP 46	Advertisements	Securing advertisement slots on radio and print media	To advertise posts, tenders, IDP/Budget and Council adverts.	BLM	Percent municipal events publicized		100% advertisement of posts, tenders and adverts done	100% advertisement of posts, tenders and adverts done	Achieved: 100% advertisement of posts, tenders and adverts done	N/A	N/A	R477,000	Proof of advert
GGPP 47	Annual report	Distribute report template to all	To generate report on the annual	BLM	Number of Annual Report prepared	2016/17 Annual Report developed	1 annual report developed	N/A	N/A	N/A	N/A	OPEX	Annual report, council

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NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
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PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		departments to update, consolidate all the reports and submit to council for approval, AG and all relevant sector departments	performance of the institution.		and submitted to Council for approval as per legislation(MFMA ,sec 121 & 129)	and approved	and submitted o to all relevant stakeholders						resolution and acknowledged gement letters
GGPP 48	IDP Proc ess Plan	Develop IDP process plan and serve before EXCO, and ultimately to Council for approval and distribute to all relevant stakeholders	To develop the schedule of timeframes for the implementation and the review of the budget and IDP.	BLM	Number of IDP process Plan developed and submit to council for approval.	2017/18 IDP process developed and approved	One (01) IDP Process Plan developed and submitted to council for approval by end of	01 IDP Process Plan developed and adopted by council	Achieved: IDP/Budg et process plan approved	N/A	N/A	OPEX	

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
							August 2018						
GGPP 49	Audit & Risk Committee allowance	Paying allowances to audit & risk committee members	To ensure that Audit & Risk Committee Members are paid	BLM	% of payment of Audit & Risk Committee allowances	Schedule of meetings	100% payment of Audit & Risk Committe e allowance	50% allowance paid to audit & Risk Committe e members	Achieved: allowance paid to audit & Risk Committe e members	N/A	N/A	R350,00 0.	Expenditur e Report
GGPP 50		Review of finance policies and strategies	Budget related policies submitted to council for adoption in May 2020	BLM	To review budget related policies for 2018/19 financial year	13 budget related policies and 1 strategy reviewed and approved.	13 budget related policies reviewed for 2019/20 financial year	N/A	N/A	N/A	N/A	OPEX	Budget adopted policies and council resolution
GGPP 51		Compile monthly reconciliation reports and		BLM	No of Monthly reconciliatio n	All reconciliatio n be completed	108. All reconciliati ons	54 reconciliati ons completed	Achieved	N/A	N/A	OPEX	Monthly reconciliati on report s

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)											
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMAN CE INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
		submit to EXCO			developed and approved	and monitored (108).	developed and filed	and approved (Debtors, Creditors, grants, investmen ts, stores. Property rates, payroll, VAT 201, Assets)					
GGPP 52		Compile half year financial report and submit to Mayor & Provincial Treasury		BLM	To compile Half-Year budget and performanc e assessmen t report and submit to the Mayor, Provincial and	Half year financial performanc e assessmen t report compiled and submitted to Mayor; Treasury by	Analysis of half- year financial performan ce of the municipalit y.	N/A	N/A	N/A	N/A	OPEX	Half year financial report and acknowled gement letter

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION												
NDP	ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT												
OUTCOME 9	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL (OUTPUT 5)												
PROJECT DETAILS					KEY PERFORMANC E INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
					National Treasury	25 January annually							

6. SPATIAL PLANNING AND ENVIRONMENT

KPA	SPATIAL AND ENVIRONMENT												
NDP	ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT												
OUTCOME 9	ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)												
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
SPE1	Naming of Streets and	Naming of streets and	Enhancement of Quality of	Senwabar wana and Alldays	Number of street and	LGNC in place.	Senwabarw ana:	Identificati on of	Not Achieved.	No proposal	Defer the activity to	R0	Council

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
	public amenities in Senwabarwana and Alldays approved by Council	public amenities in Senwabarwana and Alldays	life in Blouberg Local municipality		public amenities in Senwabarwana and Alldays approved by Council as at 30 June 2019	Policy on naming and renaming in place.	Names and public amenities Number of approved street Alldays: Names and public amenities Number of approved street	streets to be named and municipal facilities in Senwabarwana and Alldays and Public consultations on identified streets and public amenities	Maps were distributed to Ward 18 & 19 and meetings were held with relevant Ward Councillors	were submitted.	the next financial		Resolution
SPE2	Opening of Township Register in Senwabarwana and Alldays	Township register	Formalization of settlements to semi urban and urban settlements	Senwabarwana and Alldays	Number township registers opened for Senwabarwana and	General Plans approved	05 township registers opened as at 30 June 2019(04 in	Terms of reference and appointment of service	Not achieved: Service provider has been appointed.	Due to insufficient budget	Defer to next financial year	R500 000	Township registers

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
					All days as at 30 June 2019		Senwabarwana and 01 at All days	provider and Compilation of assessment report for the townships and registration application submission to deeds office					
SPE3		Rural settlement formalization (rural development planning)	To partially formalize a new rural settlement as at 30 June 2019	BLM	Number of general plans approved as at 30 June 2019	New indicator	1 general plan approved	Terms of reference and Appointment of service provider and	Achieved: service provider appointed and Layout plan, EIA and	N/A	N/A	R200 000	Approved general plan

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
								Layout plan, EIA and geotechni cal study	geotechni cal study are in place				
SPE4	Climate Change	Reduction of carbon emissions through 2 tree planting projects		BLM	No of tree, planting and projects implemented	SDF and EMP	2 tree planting projects implemente d	2 tree planting project	Achieved. Two tree planting projects implement ed	N/A	N/A	R 100 000.00	Report and pictures
SPE5	Municipal Property disposal in Senwabarwana	Disposal of prime land for development	To create investment opportunities for economic growth	Senwabarwana	Number of parcels of land disposed in June 2019	Advert in place.	1 parcel of land disposed of (erf 300 in Extension 3 Senwabarwana)	Bid committees to assess proposals received from potential investors	Achieved: Developer appointed	N/A	N/A	OPEX	Advertise ment ,reports

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
SPE6	Municipal property disposal in Alldays	Disposal of erven in Extension 2 township for development	To create investment opportunities for economic growth	Alldays	Number of erven disposed of by June 2019	New indicator	200 erven disposed of as at June 2019	Register the Township (Tenure upgrade) and Council resolution on approval of erven disposal	Not achieved. Adverts for comments and objection were issued.	Due to insufficient budget	Provide budget during adjustment for township registration	OPEX	Township register Council resolution
SPE7	Human Settlement	Identification of beneficiaries and submission of the list to COGHSTA	To provide Sustainable human settlements within Blouberg Municipality	BLM	Number of beneficiaries identified and provided with low cost housing as at June 2019	Database Draft list of Development areas for housing	400 beneficiaries	Completion of filling of all housing beneficiary forms for the 2018\19	Achieved: Beneficiary forms have been captured in the	N/A	N/A	OPEX	Beneficiaries' lists

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
						provision has been developd		housing allocation	Municipal database				
SPE 8		Coordination and implementation of low cost housing for 400 beneficiaries		BLM	Number of reports on the coordination and implementati on of low cost housing	400 housing units approved for the 2018/19 financial year	04 quarterly reports	2 Reports	Achieved. Two reports compiled	N/A	N/A	OPEX	Reports

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
					for 460 beneficiaries								
SPE9	Land use Management	processing and finalization of all land development Application and change of land use rights in line with the land use management scheme and SPLUMA by-laws	Effective land development control and management	BLM	Number of reports on land development applications received and assessed on a quarterly	land use Manage ment Scheme is in place	04 quarterly reports	2 Reports	Achieved: Two reports compiled	N/A	N/A	OPEX	Land use register, reports
SPE10	Implementatio n of building regulations	Assessment of building plans in Blouberg municipality	Effective land development control and management	BLM	Number of reports on building plans received and assessed quarterly	Building regulatio n in place	04 quarterly reports	2 Reports	Achieved: Two reports compiled	N/A	N/A	OPEX	Building plan register, reports

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OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
SPE11	Land development Applications submitted for consideration to the District Municipal Planning Tribunal	Joint Municipal Planning Tribunal to consider land development application	Effective Land use control and management	BLM	Number of reports on land development applications submitted for consideration to the joint district planning tribunal by 30 June 2019	The Municipality is a member of the joint district planning tribunal	4 reports on the joint district planning tribunal	2	Not achieved: Only one meeting held	No applications submitted during the 1 st Quarter	Withdraw the KPI and merge it with KPI 09	OPEX	Reports
SPE12	Spatial Development framework	Framework to guide Municipal spatial development	Forward planning	BLM	Number SPLUMA compliant SDF developed and approved as at 30 June 2019	SPLUMA in place	1 Spatial Development Framework developed and approved	Situational analysis report and Spatial Proposals report	Achieved: Situational analysis report and Spatial Proposals report submitted	N/A	N/A	R400 000	SDF gazette

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PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
SPE13	Supplementar y valuation Roll	To update general Valuation roll	Enhancement of revenue strategy	BLM	Number supplementa ry valuation roll developed and approved as at June 2019	General valuation Roll in place	1 Supplementa ry Valuation roll developed and approved	Prepare and sign designatio n letter for municipal valuer	Achieved: Valuer appointed for Suppleme ntary valuation roll	N/A	N/A	R400 000	Council resolution
SPE14	Environmenta l Education and Awareness		To educate communities on environmental issues		Number of Awareness campaigns conducted.	Approved Environm ental Plan	12 awareness campaigns conducted	6 Awarenes s & Education al campaign s	Achieved: 6 Awarenes s & Education al campaign s conducted	N/A	N/A	OPEX	Minutes and attendanc e registers.
SPE15		Management of Landfill sites	To ensure a proper management of Senwabarwa		Senwabarwa na landfill site operating in line with the	Landfill site operated accordin	Properly managed landfill site	Conduct Landfill quarterly monitoring and bi-	Achieved: quarterly monitoring and	N/A	N/A		Available landfill site operationa l plan and

KPA		SPATIAL AND ENVIRONMENT											
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PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			na Land-fill site.		required standards	g to the licence		Monthly reports	reports compiled				monthly reports
SPE16		Landfill water detection monitoring	To detect water Quality		Results of water monitoring from the laboratory	Landfill site water quality to be detected	Water Quality maintained	Water detection monitoring	Achieved	N/A	N/A		Water Results
SPE17		Internal and External landfill site audit report	To check landfill site compliance		External and Internal Senwabarwana landfill site report	Developed reports	Annual Reports	N/A	N/A	N/A	N/A		Reports
SPE18		Management of a transfer station	To ensure a proper management of the Taaibosch		Taaibosch transfer station operating in line with the	Constructed Taaibosch transfer station	Properly managed landfill sites	Development of a transfer station operational plan and	Target : Not Achieved	Lack of proper resource	To address outstanding things during budget		Available landfill site operational plan and monthly reports

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OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			Transfer station		required standards			monthly reports			Adjustment		
SPE19	Implementation of an Integrated Waste Management Plan	Development of an action plan and implementation reports.	To ensure a safe and clean environment by implementing the IWMP	BLM	Number of reports with regard to implementation of an IWMP.	Approved IWMP	11 monthly reports on the implementation of the IWMP.	5 monthly reports which appeared before Portfolio committee	Target Achieved	None	None	OPEX	Available transfer station operational plan and monthly reports
SPE20		Weekly waste collection service.	Number of households with access to waste removal services.		Number of households receiving weekly waste collection	Waste collection schedule	18544 households receiving weekly waste collection	Bi-Monthly collection reports	Target : Achieved	None	None	OPEX	Action Plan and implementation reports.
SPE21		Waste management expansion	Collection of waste in all households of		Number of villages provided	Waste collected	Waste expanded to 2 places	N/A	N/A	N/A	N/A	OPEX	Collection reports

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OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
			Machaba and Eldorado.		(extension) with waste management	at 14 villages							
SPE22	Implementatio n of an Integrated Waste Management Plan	Development of an action plan and implementation reports.	To ensure a safe and clean environment by implementing the IWMP	BLM	Number of reports with regard to implementati on of an IWMP.	Approved IWMP	11 monthly reports on the implementa tion of the IWMP.	5 monthly reports which appeared before Portfolio committee	Achieved. 5 reports tabled before the portfolio committee	N/A	N/A	OPEX	Collection reports
SPE23	Maintenance of recreational Parks and Cemeteries	Maintenance of municipal parks and cemeteries	To ensure a safe and clean environment by implementing the Environmenta l Management Plan (EMP)	BLM	Number of recreational parks maintained	New Indicator	Two recreational parks maintained	Developm ent of maintenanc e plan and implement ation	Achieved: Two recreation al parks maintaine d	N/A	N/A	OPEX	Action Plan and implement ation reports.

KPA		SPATIAL AND ENVIRONMENT											
NDP		ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT											
OUTCOME 9		ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)											
PROJECT DETAILS					KEY PERFORMANCE INDICATOR	2017/18 BASELINE/ STATUS QUO	2018/19 ANNUAL TARGET/ PERFORMANC E INDICATOR	MIDYEAR PROJECTIONS				BUDGET	PORTFOLIO OF EVIDENCE
KPI No	PROJECT	PROJECT DESCRIPTION	PROJECT OBJECTIVE	LOCATION				MIDYEAR (Jul-Dec)	Actual Performance	Reason for variance	Corrective Measure		
SPE24	Climate Change	Reduction of carbon Emissions through tree planting	To mitigate climate change		Number of trees planted	SDF and EMP	50 trees planted	Planting of trees	Target :Achieved	None	None		Report
SPE25		Cemetery Management	To ensure user friendly graves identification		Number of Senwabarwana and Alldays graves numbered.	Available Senwabarwana and Alldays cemeteries.	All Senwabarwana graves numbered.	Development of a database for graves and all graves numbered.	Target Achieved	None	None	R 60 000	Photos and register of numbered graves.
SPE	Review of IWMP			BLM	% work done towards review of IWMP	New Indicator	Development of Designs for IWMP review.	N/A	Target : Not Achieved	Budget not enough	Specification has been submitted to Supply Chain	R30 000	

Recommendations

The following are recommended;

As per the assessment of the half yearly report budget adjustment is necessary to revise projections and reduce expenditure.

Let us implement corrective measures

Continue to monitor SDBIP Implementation on weekly and monthly basis

Revise the SDBIP where applicable

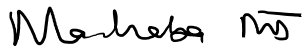
10. MUNICIPAL MANAGER'S QUALITY CERTIFICATION

I Machaba M .J The Municipal Manager of Blouberg Local Municipality, hereby certify that :

The Section 72 report ending 31 December 2018 on implementation of the IDP/Budget and state of affairs of the Municipality for the year 2018/19 in accordance with the **Municipal Finance Management Act and Regulations** made under the Act no 56 of 2003.

Print Name: Machaba Junias

Municipal Manager of Blouberg Local Municipality: Lim 351



MACHABA JUNIAS

MUNICIPAL MANAGER